

***From Dream to Reality....***  
**Transforming Nursing Practices with  
Smart Technology**

***Mount Sinai Hospital  
Dana Ormston RN MN,  
Donna Foster RN  
Julie Judd RN, MN***



# Current Clinical Environment

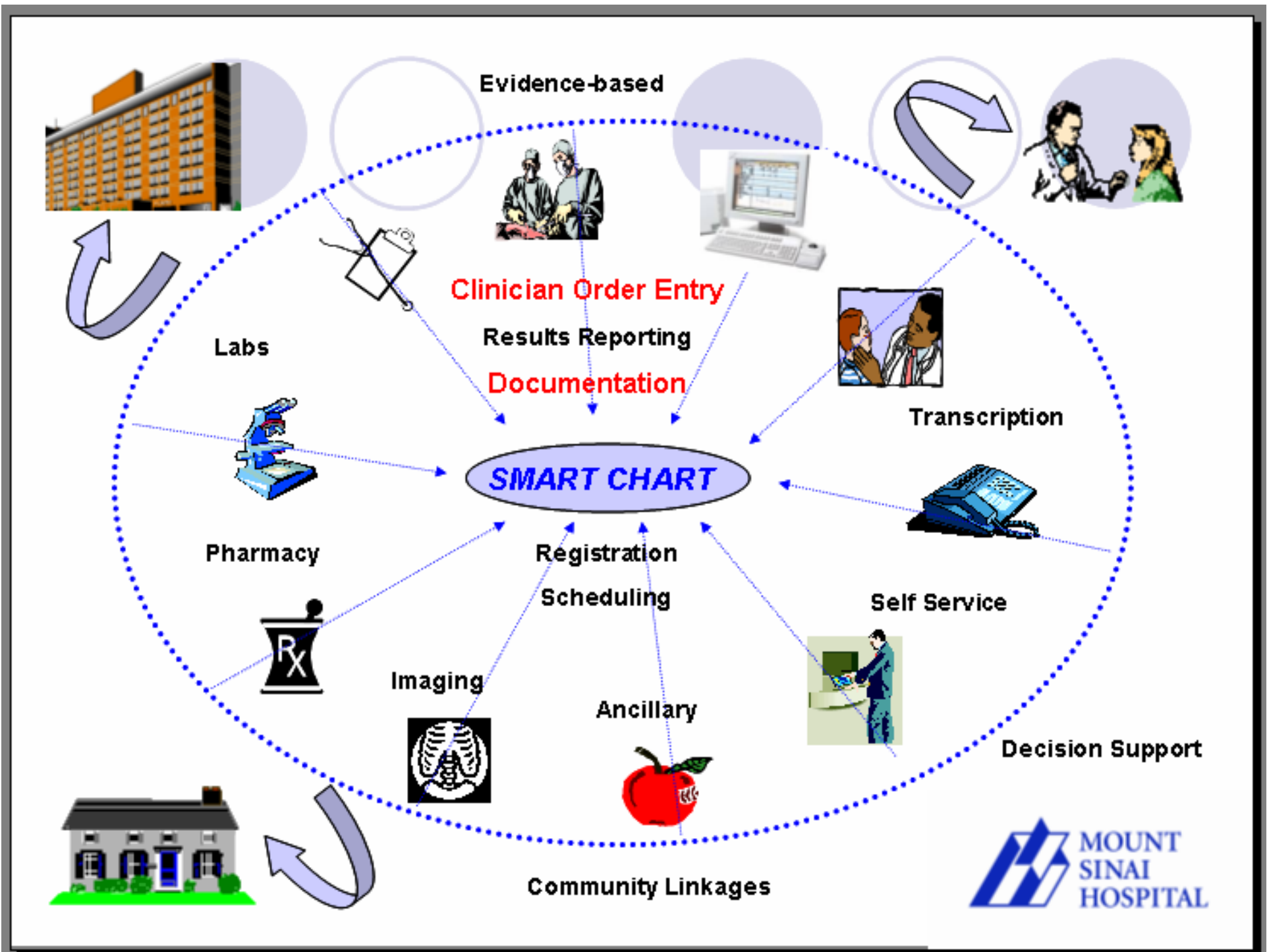
## multi-sited

- 600 University Ave
- 700 University Ave
- 60 Murray St.
- Community Mental Health Programs

## 425 Acute care beds

- 25,000 admissions/year
- 35,000 ER visits/year
- 500,000 Ambulatory visits/year





## **From Dream to Reality... Transforming Nursing Practices with Smart Technology**

- Nurses dream of an Integrated and Interdisciplinary system
- We dream of a patient focused system
- We dream of a healing system
- Yet we work in a system where 24,000 Canadians die annually from adverse events or medical errors.

# So transform, we must? But who cares?

- Nurses spend 40-45% of their time completing documentation...often redundant
- Physicians spend 38% of their time foraging for information
- We all spend tooooooo much time focused on the *care and feeding of the paper record*
- Most importantly our patients say, they expect safe, empathic care and more time with their Nurses!

## How are we making our transformative dreams come true at Toronto's Mount Sinai??

- We focus on **care and feeding of cultural readiness**
- We engage in the human process of change
- From distrust
- Power struggles
- Resistance
- *To Engagement and commitment*



Are you coming over?

What's in it for me?



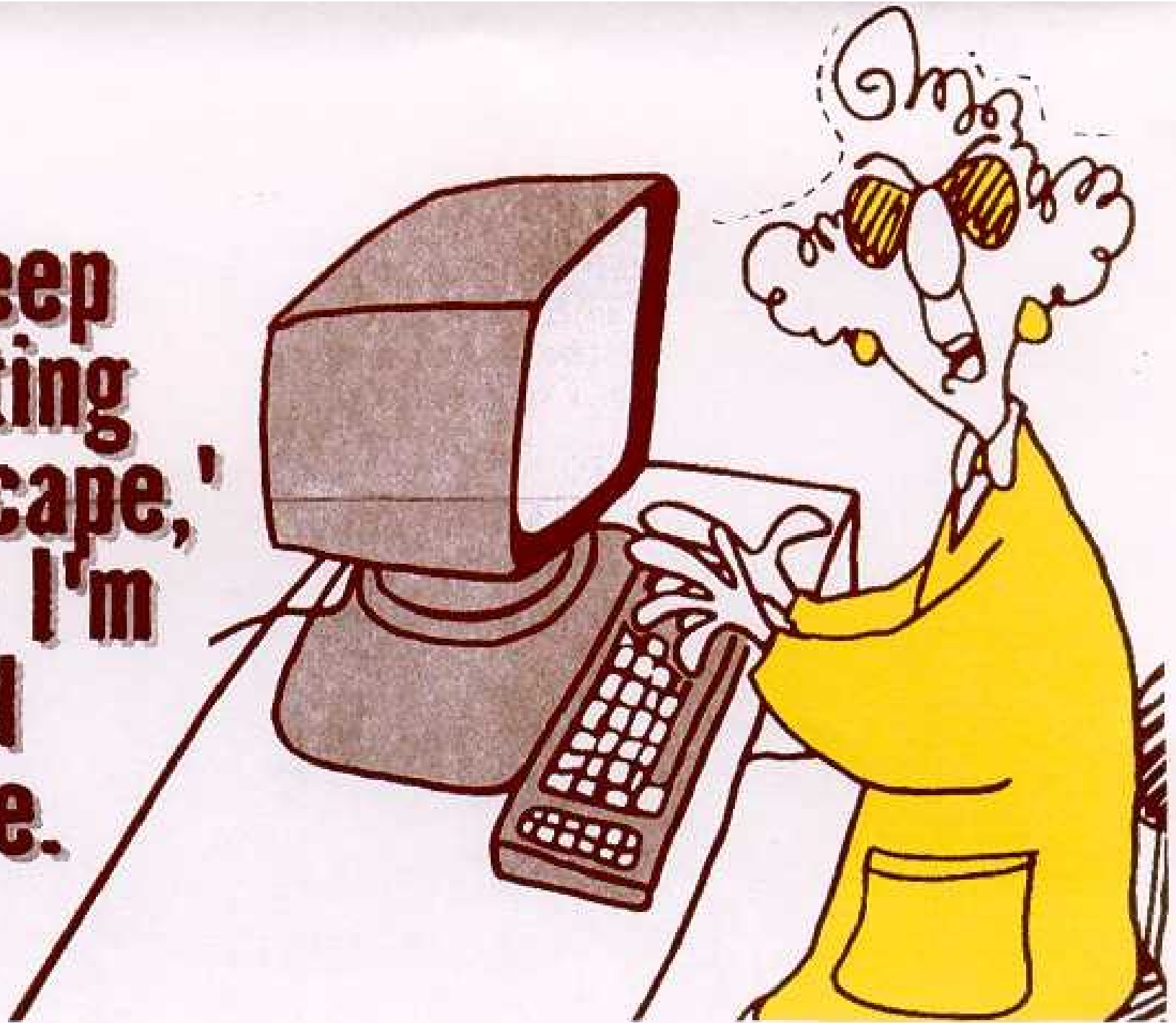
How to Transverse The gap?

# Traversing for a Successful Transformation....

- From
- Silos of distrust
- Controlling Hierarchy, using power-over communication
- Information controlled
- Mechanistic Medical model
- Obsession with technology
- To
- Creative experimentation
- Information sharing, power-sharing communication
- Interdisciplinary – Human Science model
- Technology as a tool used to support best practices



**I keep  
hitting  
'escape,'  
but I'm  
still  
here.**



# But Just Imagine.....

We do imagine  
Miss Florence...  
Shifting the  
environment  
From our patriarchy  
Of Silo's....

And we attend to the  
Cultural Readiness  
For Transformation  
Of our health care



# Our Attending to Cultural Readiness & Making our Dreams come true...

1. We harness the power of Smart Technology in through cultural readiness strategies!!
  - The Smart Technology = integrated customized patient focused Cerner data base
  - automates the patient care processes from patient assessments to best evidence ordering processes used at Mount Sinai

## Pivotal to Cultural Readiness....

Mediating the Change Management....it is the **human interface with technology** that is the challenge

We are asking expert clinicians to change their every day practice

**RESISTENT BEHAVIOUR TO THE TREAT OF FEELING OUT OF CONTROL!!**

Need Empathy and understanding of the meaning of their behaviour

# Understanding...the changes

Example, with changes in the ordering process  
=changes to communication between providers  
=changes to process and policies and everyday practices

# Interdisciplinary Changes to communication....for a safer environment

- Automating cognitive functions
  1. Allergy checking
  2. Duplicate order checking
  3. Dose range checking
  4. Adverse drug event rules

# Automating the cognitive functions

- Nurse no longer writes physicians' orders as routine practice
- Nurse no longer needs to inform allied health of service requests
- Nurse no longer needs to transcribe to MAR or Kardex
- Expert Nurse no longer routinely suggest what, how much, and how often
- Nurse no longer needs to inform team of patient's allergies or duplicate ordering of diagnostic tests

# Specific Methods Used for our transformation

1. **Iterative process** for co-creating the system design – teams of clinicians worked with us
  - Co-creation leads to co-ownership
  - Decreases resistance and sabotage
2. **Focus Groups** pre technology and post implementation, as an evaluation strategy
3. **We change designs based on our findings**
4. **I-Champions** from Nursing, Physicians, RT's  
Are key resources to peers, pre, during and post implementation



# Operationalizing our Methods For Transformation....

- Recreating our Clinical E-Documentation With Julie Judd....

# Clinical Documentation - Current State

- Today's health care environment does not share information well among clinicians or facilities.
- This results partly from the complexity of health care language, the fragmentation of clinical data, and limited data reporting.
- The application of information technology in health care has the potential to transform the delivery of care, as well as the health care work environment, by streamlining processes, making processes more accurate and efficient, and reducing the risk of human error.

# The Healthcare Paradigm

- For the past 50 years the healthcare paradigm has been a provider-focused, mechanistic model.
- In essence, patients are thought of in divisions, and the provider's focus has been on the bio-psycho-social problems that experts define and manage through professional interventions.

# Clinical Documentation Model

- So how does clinical documentation begin to solve problems that up to this point in time it has only aggravated?
- The solution lies in reinventing both the process and content of clinical documentation.
- Patient-centred and clinician-centred documentation model.

# The Clinical Documentation Culture

- Clinical documentation has long been the dark side of clinical practice.
- The prospect of automating this “necessary evil” does not make clinical documentation any more appealing to clinicians.
- However, clinical documentation – automated and reinvented – offers considerable opportunities for improving the work environment and methods of clinical practice.

# Guiding Principles of Electronic Clinical Documentation

- Clinical documentation re-invented from the voices of clinicians, from our focus groups and I Champions, adopts the following guiding principles:
  - Build and present a coherent patient story
  - Empower interdisciplinary care
  - Support integrated scopes of practice for all clinicians
  - Provide evidence-based information at the point of care
  - Enable clinicians to capture concise patient data at the point of care
  - Prevent duplication and errors in patient care

## Clinical Documentation - Pilot

- Began in November 2004 as a pilot project in the General Medicine in-patient units (3) and involved nursing, respiratory therapy and pharmacy.
- We have used an iterative process both prior to going live throughout the implementations.
- Second iteration completed in March of 2005.
- Moving into the Surgical units in November 2005.

- Neurological
- Respiratory
- Respiratory Deta
- Airway/Trach/La
- Oral
- Cardiovascular
- Cardiovascular D
- Pacemaker
- Telemetry
- Gastrointestinal
- Endocrine
- Genitourinary
- Musculoskeletal
- Integumentary
- Incision & Wound
- Foot Assessment**
- General Pain Ass
- Subjective
- Vascular Access
- Morse Fall Risk S
- Education

### Foot Assessment

**General Assessment**

Non-diabetic

Diabetic

Peripheral vascular disease

Presence of edema

Absence of edema

Other:

**History of Foot Ulcer?**

No       Unknown

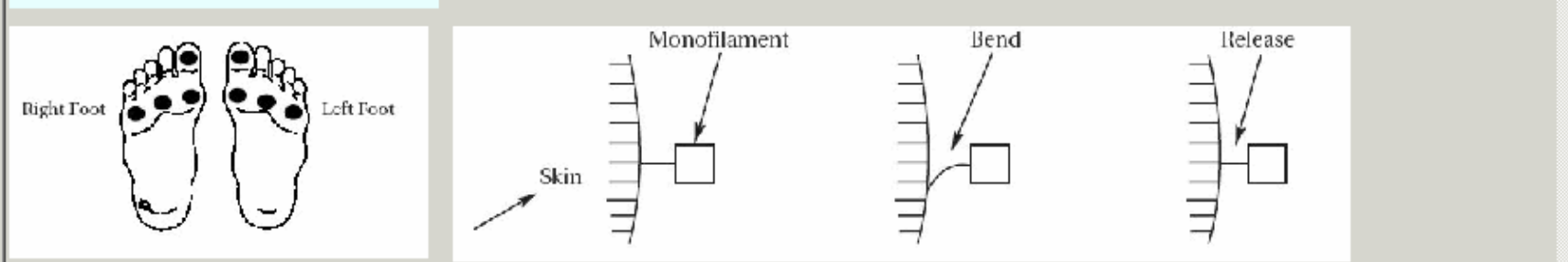
Yes       Other:

**Date of First Foot Ulcer (Historical)**

### Foot Assessment

Foot Assessed	Nail Condition	Condition of Skin - Feet	Foot Sores	Semmes-Weinstein Monofilament	Foot Circulation	Structural Deformities - Feet	Description of Structural Deformities	Foot Infection/Ulcers	Date of Current Foot Ulcer	Foot
<Alpha>	<MultiAlpha>	<MultiAlpha>	<MultiAlpha>	<MultiAlpha>	<Alpha>	<MultiAlpha>	<MultiAlpha>	<MultiAlpha>		
<Alpha>	<MultiAlpha>	<MultiAlpha>	<MultiAlpha>	<MultiAlpha>	<Alpha>	<MultiAlpha>	<MultiAlpha>	<MultiAlpha>		

### Semmes-Weinstein Monofilament Testing







**IXDAY, PATIENT**      **Age: 3 Weeks**      **Sex: Female**      **Location: 7L**  
**DOB: 2005/08/23**      **MRN: 806-800-303**      **Fin Number**

Flowsheet:  ... Level:   Table  Group

Last 100 Results

- 
- 
- 
- 
- 
- 
- 
- 
- 
- 
- 
- 
- 
- 

Assess/Treat/Monitor	2005/09/13 21:40	2005/08/31 11:01	2005/08/31 10:19	2005/08/29 13:35
<b>Vital Signs</b>				
<input type="checkbox"/> <b>Temperature</b>	37.5	36.5		C 38.5
<b>Temperature Route</b>	Oral	Axillary		Axillary
<input type="checkbox"/> <b>Pulse</b>		H 136		H 136
<input type="checkbox"/> <b>Apical Heart Rate</b>	L 72	136		136
<b>Heart Rhythm</b>	Regular	Regular		Regular
<input type="checkbox"/> <b>Respirations</b>	L 22	30		30
<input type="checkbox"/> <b>Systolic BP</b>	H 114	68		84
<input type="checkbox"/> <b>Diastolic BP</b>	H 72	42		40
<b>BP Position</b>	Supine	Supine		Supine
<b>BP Cuff Placement</b>	Right arm	Right arm		Right arm
<input type="checkbox"/> <b>Mean Arterial Pressure</b>	86	51		55
<input type="checkbox"/> <b>Systolic BP 2</b>		66		80
<input type="checkbox"/> <b>Diastolic BP 2</b>		40		L 36
<b>BP Position 2</b>		Supine		Supine
<b>BP Cuff Placement 2</b>		Left arm		Left arm
<input type="checkbox"/> <b>Mean Arterial Pressure 2</b>		49		51
<b>Oxygen &amp; Ventilation</b>				
<b>Oxygen Therapy</b>	Nasal cannula			
<input type="checkbox"/> <b>Oxygen Flow Rate</b>	2.0			
<input type="checkbox"/> <b>FiO2</b>	0.34			
<input type="checkbox"/> <b>O2 Sat</b>	97			
<b>Neurological Assessment</b>				
<b>Level of Consciousness</b>	Alert			

Microsoft Photo Editor - chart\_summary.jpg

File Edit View Image Effects Tools Window Help

151736 Opened by Taggart, Cheryl L

Age: 77 years Sex: Female Location: 6GE; 0614; A \*\* Allergies \*\*  
 DOB: 10/5/1926 MRN: 151736 Fin Number: 151736261 Inpatient [9/13/20

Chart Summary | Flowsheet | Orders | Intake and Output | MAR | Clinical Notes | Form Browser | Patient Information | Task List | Medication Profile | Visit Summary

**LAB DATA**  
 Hgb: 9.6  
 Hct: 28.7  
 Na: 140  
 Cl: 109  
 CO2: 23  
 K+: 3.2  
 Rbc: 2.94  
 Wbc: 9.30  
 Plat:  
 BUN: 71

**RISK DATA**  
 Total Score: 12  
 Pain Scale: 5  
 Acute Pain w/Acceptable: 2  
 Admission Wt: 138.0  
 Weight: 146.5  
 Lift Type: Total Lift

**Vital Signs:**  
 Active Order: Vital Signs q8hrs, 09/13/04 20:36:42  
 10/04/04 12:05 T: 98.5 HR: 95 R: 20 BP: 136 / 71 M: 93 Sat: 96  
 10/04/04 08:00 T: 97.4 HR: 103 R: 24 BP: 128 / 65 M: 86 Sat: 96  
 10/04/04 00:00 T: 98.5 HR: 101 R: 22 BP: 98 / 61 M: 73 Sat: 98  
 10/03/04 20:00 T: 99.7 HR: 98 R: 20 BP: 139 / 72 M: 94 Sat: 97

Display: All Reactions

D...	Substance	Category	Rea
✓	penicillin	Drug	
✓	Reglan	Drug	
✓	Zithromax	Drug	

**NURSING DEMOGRAPHICS DATA**  
 Advance Directive: No  
 Chief Complaint: Altered Mental Status  
 Isolation: NONE  
 Emergency Contact: [REDACTED]  
 Emergency Work Phone: 0  
 Emergency Contact Pager: 0  
 Emergency Contact Cell: 0  
 Emergency Home Phone: [REDACTED]

View... Active Orders Without Instance

C	R	R	Date/Time	Procedure
✓			10/3/2004 12:44	* ocular lubricant [ARTIFICIAL TEARS ophth
✓			10/3/2004 11:41	Physician Consults
✓			10/2/2004 07:42	* Daily Weight
✓			10/1/2004 09:23	Dialysis
			9/29/2004 13:52	Dialysis
			9/28/2004 13:51	* methenamine (Urex) [METHENAMINE HIP
			9/27/2004 19:47	* tegaserod [Tegaserod 6 mg tab]
			9/27/2004 18:45	Speech Therapy
			9/27/2004 11:55	Dialysis
			9/25/2004 11:37	Pain Consult
			9/25/2004 10:53	* Restraint (Restraint Protocol)

October 2004 7:00 - 05 October 2004 6:59 [Clinical Range - Selected Encou

Event Date	Event	Result	Ref. Range	Status
10/3/2004 7:00	Tube Feeding Intake	458		

Source: (863,189) Selection: 0,0:1023,1199 W,H: 1024,1200

start Removable Disk (G:) Microsoft PowerPoint ... MetaFrame XP - Micro... Citrix ICA Client E... 9:51

**DEMO, JULIE**      **Age:30 Years**      **Sex:Female**      **Location: 17N; 1724; B**      **\*\*\* Allergies Not Recorded**  
**DOB:1975/03/03**      **MRN:806-500-345**      **Fin Number: 01884252**      **Inpatient [2005/02/15 07:15]**

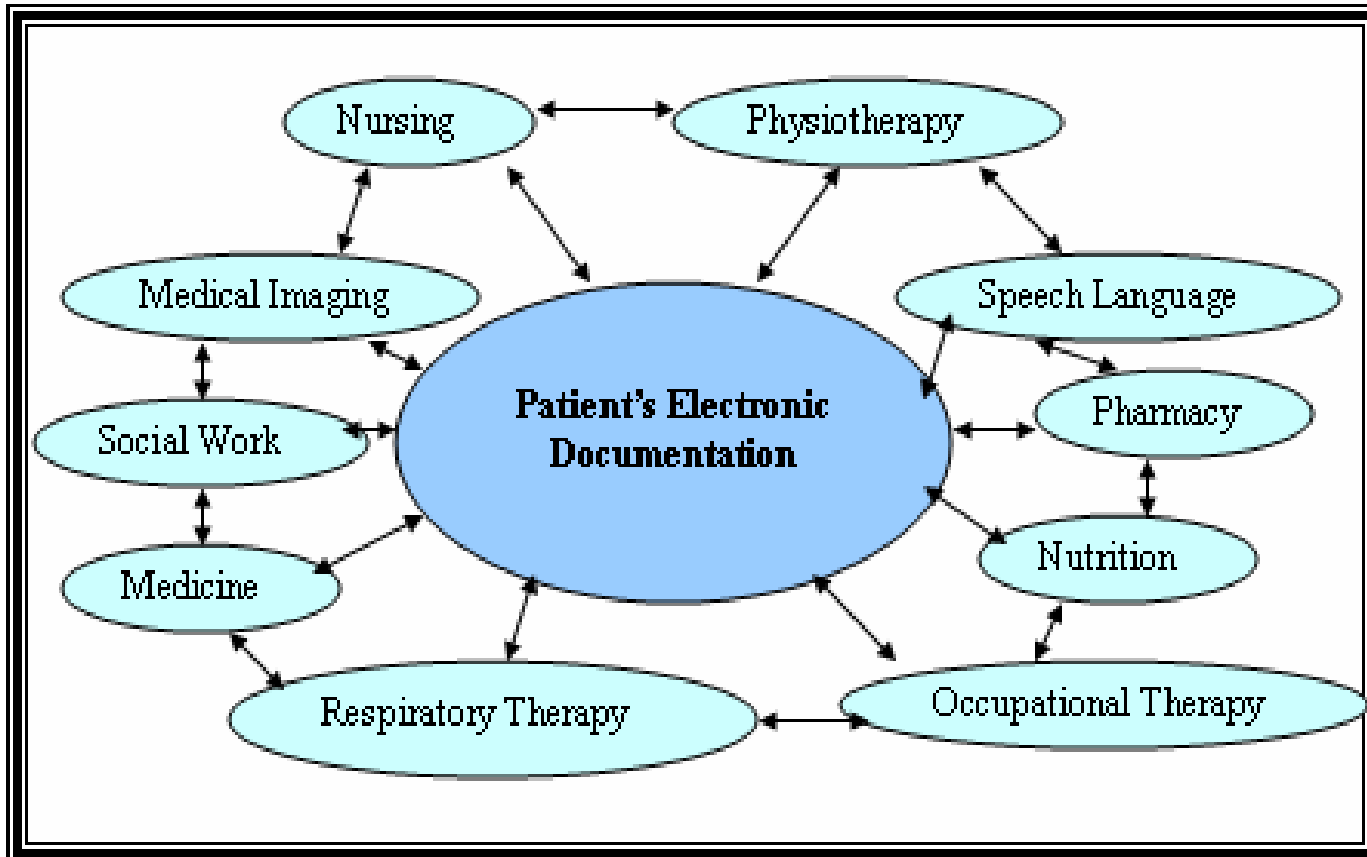
Chart Summary Screen

Orders   Care Schedules   **MAR**   Last 2 Days   Flowsheet   Vitals   Lab   Medical Imaging   Transcribed Reports   Pt Assessments   Forms   Pt Info   Clinical Notes

Sunday, September 11, 2005 22:15 - Thursday, September 15, 2005 22:15 (Clinical Range)

	2005/09/13 22:15	2005/09/14 00:00	2005/09/14 06:00	2005/09/14 10:00	2005/09/14 12:00	2005/09/14 18:00	2005/09/14 22:15
<b>Scheduled</b>							
<b>ampicillin</b> Routine, 1 g, IV, Q6H for 7 days. 2005/09/14 00:00, 2005/09/20 18:00		1 g	1 g		1 g		
<b>ampicillin</b>							
<b>digoxin</b> Routine, 0.25 mg, PO, Daily, 2005/09/14 10:00				0.25 mg			
<b>digoxin</b>							
<b>Heart Rate</b>							
<b>Unscheduled</b>							
<b>PRN</b>							
<b>acetaminophen (TYLENOL EXTRA STRENGTH)</b> Routine, 1000 mg, PO, Q6H, PRN, Pain, 2005/09/13 22:13	1,000 mg Not previously given						
<b>acetaminophen</b>							
<b>Continuous Infusions</b>							
<b>Sodium Chloride 0.9% 167 mL + morphine 1,250 mg</b> Routine, 167 mL, IV, 2005/09/13 22:14. Rate = 10 mL/hr, 16.7 hr	Pending Not previously given						

# A Living Document:



# Benefits of Automation

- We have an opportunity to shape professional practice by standardizing documentation within the organization.
- The goal is to enhance patient safety along the continuum of care, driving out variances and standardizing care using best practice guidelines.
- Refocusing nurses' work on direct patient care and away from being a conduit of information and communication among departments.

# Future Direction

- Include all professional disciplines.
- Patient-centred: better capture the patient's story.
- Formally adopt an interdisciplinary framework that supports clinical documentation.
- This framework will facilitate and improve health services by complementing medical science with human science.

# A Framework

- Nursing and allied health have a history with medical practice. We study and use the body of biomedical knowledge to guide our assessments and treatments.
- Healthcare must include the context of the patient's story before we can attend to the bio-medical management of illness.

# Human Science Framework

- The medical principles – assess, name (diagnose), and manage – were used to guide not only physiological care but relationships of patients and family members who were also in these situations as recipients of medical expertise.
- To assume responsibility for ensuring that the patient's story is given voice, the interdisciplinary team must be guided by a human science framework.



# Changing Paradigms Using Cultural Readiness Strategies

- Changing paradigms in a large organization takes time and it takes the expressed commitment of people from board members to direct care providers.
- For example, team members in the Clinical Informatics Department are working with clinicians and leaders in nursing, allied health and medicine to achieve consensus in the adoption of an interdisciplinary, patient-centred paradigm.

# Outcomes

- Improve continuity and quality of information.
- Improve continuity of care delivered between clinicians.
- Deliver safe and informed patient care.
- Capture clinical outcomes longitudinally.
- Patient-centred and clinician-centred.
- Making **Nursing visible** as a healing profession.

## Additional Methods for Transformation

- The creation of order sets with Donna Foster.

## How our dreams are coming true.....

- The creation of order sets
  - Standardizes care
  - Standardizes language
  - Acts as a teaching tool for both clinical staff and patients
  - Saves time, allowing more time with our patients

**Obis, Male** Age:28 Years Sex:Male Location: 17N; 1726; A \*\*\* Allergies  
DOB:1977/05/05 MRN:806-800-268 Fin Number: 02826683 Inpatient [20

Last 2 Days Orders MAR Care Schedule Flowsheet Vitals Lab Medical Imaging Transcribed Reports Pt Assessments Forms Pt. Info

Orders Nurse Review All Orders to Approve Cosign Orders Med Student Orders

Orderable search: [ ]

<input checked="" type="checkbox"/>	Code Status		Code Status	
<input checked="" type="checkbox"/>	Isolation		Isolation	
<input checked="" type="checkbox"/>	Diagnosis / ADT		Diagnosis / ADT	
<input checked="" type="checkbox"/>	Allergies		Allergies	
<input checked="" type="checkbox"/>	Continuous Infusions		Continuous Infusions	
<input checked="" type="checkbox"/>	Medications		Medications	
<input checked="" type="checkbox"/>	Laboratory	<input type="checkbox"/>	cephalexin (KEFLEX)	Routine, 500 mg, PO Q6H x 7 days 2005/09/12 07:41, Hard Stop, 2005/09/19 06:00
<input checked="" type="checkbox"/>	Medical Imaging		Laboratory	
<input checked="" type="checkbox"/>	Other Diagnostic Tests		Medical Imaging	
<input checked="" type="checkbox"/>	Nutrition		Other Diagnostic Tests	
<input checked="" type="checkbox"/>	Patient Care		Nutrition	
<input checked="" type="checkbox"/>	Communication		Patient Care	
<input checked="" type="checkbox"/>	Allied Health		Communication	
<input checked="" type="checkbox"/>	Respiratory		Allied Health	
<input checked="" type="checkbox"/>	Order Sets		Respiratory	
<input checked="" type="checkbox"/>	Non-Categorized		Order Sets	
			Non-Categorized	

## APPLIANCE CHANGE

*The patient is able to independently change the appliance*

The following steps are generic and applicable for a two-piece system.

### 1. Assemble the necessary supplies

- Flange and pouch, measuring guide, scissors, pen, strip paste or tube paste (optional), wet/dry cloth, and plastic bag.

### 2. Remove flange and pouch

- Gently remove the pouching system. Keep one finger against the skin and always remove in the direction of hair growth. Dispose of flange and pouch.

### 3. Care for the skin and stoma

- Remove any excess stool or mucous with dry gauze. Gently cleanse the stoma and surrounding skin with wet, warm gauze. A mild soap may be used as long as all residue is removed. Pat skin dry. Washing the stoma and skin can be done in the shower.
- Use a mirror and observe both the stoma and surrounding skin. The skin should always be healthy with no signs of redness or irritation. The stoma should always be pinkish red, moist and smooth.

### 4. Measure the stoma

# Obtaining Cultural Readiness for buy in by our Clinicians

- Create best practice order sets
- Create interdisciplinary order sets
  - Common admission diagnosis
  - Common & emergency procedures
  - Pre and post op procedures
  - Infection control
  - Nursing care and clinical monitoring
  - Protocols for lab work, radiology tests and medications

# Model Used for Approval Process

- Orders sets once created, follow a 14 step iterative approval process
  - Department head
  - Clinical Informatics team
  - Department interdisciplinary team
  - Infection control
  - Nursing **Smart Chart** Committee
  - Practice leaders



# Approval process continued

- Diagnosis leader
- Antibiotic subcommittee
- Clinical practice committee
- Pharmacy and therapeutics committee
- Medical Advisory committee!

## Admission order sets

- Based on the 15 most common diagnosis per department
- Lit search for practice guidelines and best practice done
- Include a variety of frequently used orders on patients admitted with a certain diagnosis.
- Include all disciplines

## Best Practice

- As MSH order sets are based on best practice, paper copies of the orders sets are being developed
- Promotes early adoption of the order sets prior to the electronic version

Careset - COPD Medical Admission Order Set

Component	Order Details
<input checked="" type="checkbox"/> Admit to	Admit To Medicine As of 2005/09/12 14:39
<input checked="" type="checkbox"/> Team	Team B As Of 2005/09/12 14:39
<input checked="" type="checkbox"/> Most Responsible Physician	Responsible Physician Detsky, Allan S 2005/09/12 14:39
<input checked="" type="checkbox"/> Diagnosis	Diagnosis Acute Exacerbation Chronic Obstructive Pulmonary Disease
<b>Resuscitation Status</b>	
<input checked="" type="checkbox"/> Full Code	2005/09/12 14:39
<input type="checkbox"/> Do Not Resuscitate (No Resuscitation)	
<input type="checkbox"/> Resuscitation Long Form	
<b>Monitoring Required</b>	
<input type="checkbox"/> Telemetry Monitoring (in patient units)	Routine, for 48 hr
<input type="checkbox"/> Step Down Unit Monitoring	
<b>Infection Control Requirements</b>	
<input checked="" type="checkbox"/> Routine Infection Control Practices	
<input type="checkbox"/> Isolation - Droplet/Contact (Droplet/Contact Precautions)	
<input type="checkbox"/> VRE Precautions	
<input type="checkbox"/> MRSA Precautions	
<input type="checkbox"/> Isolation - Contact (Contact Precautions)	
<input type="checkbox"/> Isolation - Airborne (Airborne Precautions)	
<input checked="" type="checkbox"/> MRSA/VRE/MRO Admission Screening Set	
<b>Nutrition</b>	
<input checked="" type="checkbox"/> DAT	
<input type="checkbox"/> Diabetic Diet	
<input type="checkbox"/> No Added Salt	
<input type="checkbox"/> Na Restricted to 88 Meq	
<input type="checkbox"/> Cardiac Diet (Healthy Heart)	
<input type="checkbox"/> Dysphagia Diet	
<input type="checkbox"/> Fluid Restriction	Fluids: Fluid restriction 1000 ml
<input type="checkbox"/> NPO	
<input type="checkbox"/> NPO	NPO except for medications
<b>Activity Level</b>	
<input checked="" type="checkbox"/> Activity As Tolerated	
<input type="checkbox"/> Bedrest	
<input type="checkbox"/> Bedrest with Bathroom Privileges	

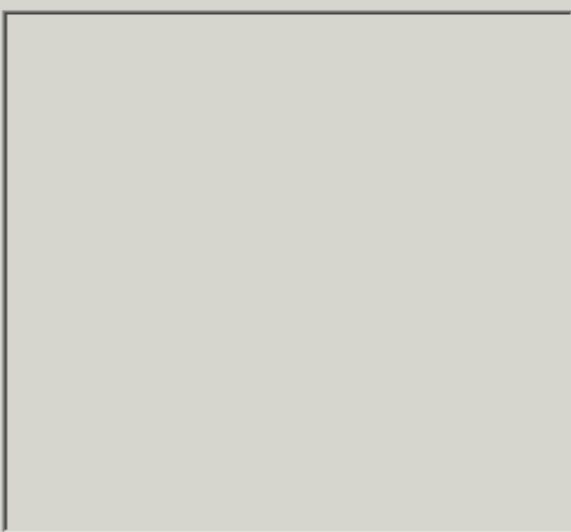
Careset - COPD Medical Admission Order Set

Component	Order Details
<input checked="" type="checkbox"/> Vital Signs	Routine, Q6H
<input checked="" type="checkbox"/> Vital Signs	Routine, Q12H
<input type="checkbox"/> Vital Signs	Routine, Q4H
<input type="checkbox"/> Vital Signs	Routine, Q12H
<input type="checkbox"/> Capillary Blood Glucose Monitoring	Routine, TID AC + HS
<input type="checkbox"/> Intake & Output	Routine, Q12H
<input type="checkbox"/> Weigh Patient	Daily AC
<b>Procedures/Interventions</b>	
<input type="checkbox"/> Insert Foley Catheter Set	
<input type="checkbox"/> Insert Nasogastric Tube Set	
<input checked="" type="checkbox"/> In & Out Catheterization	Routine, PRN if patient is incontinent and urine sample is required
<b>Oxygenation</b>	
<input checked="" type="checkbox"/> Oxygen Therapy - Adult	Routine, Maintain O2 sats (%) >= 92
<input type="checkbox"/> Oxygen Therapy - Adult	Routine, Maintain O2 sats (%) >= 88, and <= 92
<b>Laboratory/Diagnostics</b>	
<input checked="" type="checkbox"/> CBC	Routine, Daily for 3 days, 2005/09/14 04:00
<input checked="" type="checkbox"/> Electrolytes Na K Cl Level	Routine, Daily for 3 days, 2005/09/14 04:00
<input checked="" type="checkbox"/> Carbon Dioxide Total	Routine, Daily for 3 days, 2005/09/14 04:00
<input checked="" type="checkbox"/> Creatinine Level	Routine, Daily for 3 days, 2005/09/14 04:00
<input checked="" type="checkbox"/> Urea Level (BUN Level)	Routine Today, Once, 2005/09/14 04:00
<input checked="" type="checkbox"/> Glucose Random	Routine Today, Once, 2005/09/14 04:00
<input checked="" type="checkbox"/> Calcium Total	Routine Today, Once, 2005/09/14 04:00
<input checked="" type="checkbox"/> Magnesium Level	Routine Today, Once, 2005/09/14 04:00
<input checked="" type="checkbox"/> PO4 Level (Phosphate Inorganic Level)	Routine Today, Once, 2005/09/14 04:00
<input checked="" type="checkbox"/> PT INR aPTT	Routine Today, Once, Anticoagulant other: None, 2005/09/14 04:00
<input checked="" type="checkbox"/> AST level	Routine Today, Once, 2005/09/14 04:00
<input checked="" type="checkbox"/> Alkaline Phosphatase Level (ALP Level)	Routine Today, Once, 2005/09/14 04:00
<input checked="" type="checkbox"/> ALT Level	Routine Today, Once, 2005/09/14 04:00
<input checked="" type="checkbox"/> GGT Level	Routine Today, Once, 2005/09/14 04:00
<input checked="" type="checkbox"/> Bilirubin Total	Routine Today, Once
<input checked="" type="checkbox"/> Albumin Level	Routine Today, Once
<input checked="" type="checkbox"/> Protein Total (Total Protein)	Routine Today, Once, 2005/09/14 04:00
<input type="checkbox"/> TSH Level	Routine Today, Once
<input type="checkbox"/> Free T3 Level	Routine Today, Once
<input type="checkbox"/> Free T4 Level	Routine Today, Q8H for 24 hr

Component	Order Details
<b>Investigations</b>	
<input checked="" type="checkbox"/> Electrocardiogram 12 Lead (ECG 12 Lead)	Routine, Once, on admission
<input checked="" type="checkbox"/> Electrocardiogram 12 Lead (ECG 12 Lead)	Routine, prn with chest pain
<input checked="" type="checkbox"/> Chest Xray (CXR)	Routine, Routine (PA/Lat), SOB, Pregnant No
<input checked="" type="checkbox"/> Bedside Spirometry	Routine, Once prior to discharge
<input type="checkbox"/> Transthoracic Echo Doppler Study (Echo Regular)	Routine
<input type="checkbox"/> Brain CT (CT Brain)	
<b>Intravenous Fluids</b>	
<input checked="" type="checkbox"/> Insert Peripheral IV	Routine, Once
<input checked="" type="checkbox"/> Saline Lock IV	2005/09/13 13:44
<input checked="" type="checkbox"/> Saline 0.9% (Saline 0.9% Flush)	Routine, 3 mL, IV Q8H 2005/09/13 14:00
<input checked="" type="checkbox"/> IV Site Change	Routine, Q72H, 2005/09/13 13:44
<input type="checkbox"/> Sodium Chloride 0.9% hydration fluid	Routine, 1000 mL IV 2005/09/13 13:33, Rate = 75 mL/hr, 13.3 hr
<input type="checkbox"/> Dextrose 3.3% + Sodium Chloride 0.3% hydration fluid	Routine, 1000 mL IV 2005/09/13 13:33, Rate = 75 mL/hr, 13.3 hr
<input type="checkbox"/> Dextrose 5% in Water hydration fluid	Routine, 1000 mL IV 2005/09/13 13:33, Rate = 75 mL/hr, 13.3 hr
<input type="checkbox"/> Sodium Chloride 0.9% with KCl 20 mmol/L	Routine, 1000 mL IV 2005/09/13 13:33, Rate = 75 mL/hr, 13.3 hr
<input type="checkbox"/> Dextrose 3.3% + Sodium Chloride 0.3% with KCl 20 mmol/L	Routine, 1000 mL IV 2005/09/13 13:33, Rate = 75 mL/hr, 13.3 hr
<b>Medications</b>	
<input checked="" type="checkbox"/> ipratropium (ATROVENT 20 mcg/Dose)	Routine, 4 puffs, Inhalation Q4H
<input checked="" type="checkbox"/> salbutamol (VENTOLIN 100 mcg/Dose)	Routine, 2 puffs, Inhalation Q4H
<input checked="" type="checkbox"/> salbutamol (VENTOLIN 100 mcg/Dose)	Routine, 2 puffs, Inhalation Q1H PRN
<input type="checkbox"/> ipratropium-salbutamol (COMBIVENT 20 mcg-120 mcg/Dose)	Routine, 4 puffs, Inhalation Q4H PRN
<input type="checkbox"/> predniSONE	Routine, 30 mg, PO Q24H x 7 Doses
<input type="checkbox"/> cefuroxime	Routine, 500 mg, PO Q12H
<input type="checkbox"/> amoxicillin-clavulanate (CLAVULIN 500 F)	Routine, 1 Tab, PO Q8H
<input type="checkbox"/> azithromycin	500 mg, PO Once x 1 Doses
<input type="checkbox"/> azithromycin	Routine, 250 mg, PO Q24H x 4 Doses T+1;1000
<input type="checkbox"/> moxifloxacin (AVELOX)	Routine, 400 mg, PO Q24H x 5 Doses
<input type="checkbox"/> docusate (COLACE)	Routine, 100 mg, PO BID
Note: For DVT prophylaxis	
<input type="checkbox"/> heparin (heparin 10,000 units/mL)	Routine, 5,000 units, SC Q12H
<input type="checkbox"/> heparin (heparin 10,000 units/mL)	Routine, 5,000 units, SC Q8H
Note: If patient not vaccinated within the last 10 years, order	
<input type="checkbox"/> pneumococcal 23-valent vaccine (PNEUMOVAX 23)	Routine, 0.5 mL, IM/SC Once x 1 Doses T+4;N
Note: During the months of Oct to Jan 15 if patient not already vaccinated this year	



Component	Order Details
<input type="checkbox"/> docusate (COLACE) Note: For DVT prophylaxis	Routine, 100 mg, PO BID
<input type="checkbox"/> heparin (heparin 10,000 units/mL)	Routine, 5,000 units, SC Q12H
<input type="checkbox"/> heparin (heparin 10,000 units/mL) Note: If patient not vaccinated within the last 10 years, order	Routine, 5,000 units, SC Q8H
<input type="checkbox"/> pneumococcal 23-valent vaccine (PNEUMOVAX 23) Note : During the months of Oct to Jan 15 if patient not already vaccinated this year order	Routine, 0.5 mL, IM/SC Once x 1 Doses T+4;N
<input type="checkbox"/> influenza virus vaccine (FLUZONE SV)	Routine, 0.5 mL, IM Once x 1 Doses T+4;N
<b>PRN Medications</b>	
<input type="checkbox"/> acetaminophen	Routine, 650 mg, PO Q4H PRN for Pain / Fever
<input type="checkbox"/> magnesium hydroxide (MILK OF MAGNESIA)	Routine, 30 mL, PO Q12H PRN for Constipation
<input type="checkbox"/> lorazepam	Routine, 1 mg, PO/SL QHS PRN for Sleep
<input type="checkbox"/> zopiclone (IMOVANE)	Routine, 7.5 mg, PO QHS PRN for Sleep
<b>Consultation</b>	
<input type="checkbox"/> Physiotherapy Referral	Routine, Weight bearing status: As tolerated, for chest physio
<input type="checkbox"/> Occupational Therapy Referral	
<input type="checkbox"/> Social Work Referral	
<input type="checkbox"/> Speech Language Pathology Referral	
<input type="checkbox"/> Dietitian Referral	



IV Site Change: Routine, Q72H, 2005/09/13 13:44

Order details	Detail values
Priority [Routine] ▲ Frequency [Q72H] Duration Duration Unit <b>Requested Date/Time [2005/09/13 13:44]</b> Enter Order (M) ▼	
Order comments	
<input type="text"/>	

# Nursing order sets

- Designed iteratively by staff Nurses, Clinical Nurse Specialists, Nurse Clinicians and Practice Leaders
- Designed to make work process for the bedside Nurse better
- Allows the expert Nurse to make clinical decisions based on Nursing practice, judgement and knowledge



# Design Process

- Nursing orders and order sets link up with the electronic care summary or *KARDEX*®
- Nursing orders ***do not*** require the signature of a physician
- Iterative process used to design orders, forms and reference texts

# Our Dream

- A virtual care station as the Nurses office at the patient's bedside

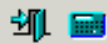


Component	Order Details
<input checked="" type="checkbox"/> Bathing	Partial bed bath, Assist of 1, BID, 2005/09/13 14:06
<input checked="" type="checkbox"/> Grooming	Some assistance required, 2005/09/13 14:06
<input checked="" type="checkbox"/> Feeding	Some assistance required, 2005/09/13 14:06
<input checked="" type="checkbox"/> Elimination - Bladder	Up to BR with assistance, 2005/09/13 14:06
<input checked="" type="checkbox"/> Elimination - Bowel	Up to BR with assistance, 2005/09/13 14:06
<input checked="" type="checkbox"/> Positioning	Keep HOB > or equal to 30 degrees, 2005/09/13 14:07
<input checked="" type="checkbox"/> Safety and Protection	1 Bedside rail up at all times   Patient wandering bracelet, 2005/09/13 14:07
<input checked="" type="checkbox"/> Restrictions of Care	No injections, 2005/09/13 14:07
<input checked="" type="checkbox"/> Braeden Scale Assessment	Routine, Sun, 2005/09/13 14:08
<input checked="" type="checkbox"/> Three D Assessment	Routine, Once, 2005/09/13 14:08
<input type="checkbox"/> Bladder Scan	
<input type="checkbox"/> Bladder Training	
<input type="checkbox"/> Bowel Training	
<input type="checkbox"/> Exercise Program	Mon Wed Fri
<input type="checkbox"/> Therapeutic Bed	
<input type="checkbox"/> Falls Assessment	Routine, Once
<input type="checkbox"/> Skin Assessment	
<input type="checkbox"/> Skin Care	
<input type="checkbox"/> Teaching	
<input checked="" type="checkbox"/> Nurse Communication Note	



Order details

Detail values



Orderable search

- 24hr Watch
- 4 Point Restraints
- AAT
- Abcess Drain - Remove
- Abcess Drain Measure Drainage
- Abdominal Binder - Apply
- Abdominal Girth - Measure
- Accuchecks
- Ace Wrap - Apply
- Activities of Daily Living
- Activity As Tolerated
- ADL
- Airstrip - Remove

Orderable	
Stoma Care (Colostomy Care)	Loop ileostomy, Change w/teaching on Mon Wed Fri, 2 pce cut to



**Stoma Care (Colostomy Care):** Loop ileostomy, Change w/teaching on Mon Wed Fri, 2 pce cut to

Order details

**Stoma Type [Loop ileostomy]**  
**Frequency [Mon Wed Fri]**  
 Duration  
 Duration Unit  
 Type of Pouching System [2 pce cut to fit open ended w/convexity]  
 Stoma Size [10]  
 Protect With [Copolymer wipe]  
**Accessories Required**  
**Requested Date/Time [2005/09/13 14:30]**  
 Future Order [No]  
 Consult [No]

Detail values

- (None)
- Paste - tube
- Paste - strip
- Belt
- Powder
- Copolymer spray
- Copolymer wipe
- Cohesive powder
- Barrier powder

Order comments

Orderable	Order Details
Wound Care	Wound site: Left lower buttock, BID, Flush Gently with NS in toomey syringe, Cleanse/Irrigate With Normal...

**Wound Care:** Wound site: Left lower buttock, BID, Flush Gently with NS in toomey syringe, Cleanse/Irrigate With Normal saline, Fill With Saline soaked 4x4's

Order details

**Site** [Left lower butt...]  
**Frequency** [BID]  
Duration  
Duration Unit  
Flush [Gently with NS in toomey syringe]  
Cleanse/Irrigate With [Normal saline]  
Fill With [Saline soaked 4x4's]  
**Dress/Cover With** [Abdominal pad]  
**Requested Date/Time** [2005/09/13 14:32]  
Future Order [No]  
Consult [No]

Detail values

[None]  
**Abdominal pad**  
Alldress  
Other - specify in order comments

Order comments

Empty text area for order comments with a scroll bar on the right.

## Careset - Insert Nasogastric Tube Set



Component	Order Details
<input checked="" type="checkbox"/> Insert Nasogastric Tube	Routine, Once
<input checked="" type="checkbox"/> Nasogastric Tube	Drain to Low gomco
<input checked="" type="checkbox"/> Change NG Tube	Routine, Q72H
<input type="checkbox"/> Flush Nasogastric Tube	
<input type="checkbox"/> Clamp Nasogastric Tube	Clamp For 30-60 Minutes
<input type="checkbox"/> Sodium Chloride 0.9% hydration fluid (Replace losses 1:1 with NS)	
<input type="checkbox"/> Sodium Chloride 0.9% with KCl 20 mmol/L (Replace losses 1:1 with NS + KCl 20 mmol/L)	
<input type="checkbox"/> Sodium Chloride 0.9% with KCl 40 mmol/L (Replace losses 1:1 with NS + KCl 40 mmol/L)	
<input type="checkbox"/> Sodium Chloride 0.9% hydration fluid (Replace losses 2:1 with NS)	
<input type="checkbox"/> Sodium Chloride 0.9% with KCl 20 mmol/L (Replace losses 2:1 with NS + KCl 20 mmol/L)	
<input type="checkbox"/> Sodium Chloride 0.9% with KCl 40 mmol/L (Replace losses 2:1 with NS + KCl 40 mmol/L)	
<input type="checkbox"/> Tube Feed	



# Emergency order sets

- Designed to make the ordering process quick and easy
- All orders for one emergency situation in one screen for easy one click ordering.

Careset - Floor Emergency Order Set - Chest Pain

Component	Order Details
<b>Laboratory/Diagnostics</b>	
<input checked="" type="checkbox"/> CBC	STAT, Once
<input checked="" type="checkbox"/> Electrolytes Na K Cl Level	STAT, Once
<input checked="" type="checkbox"/> Carbon Dioxide Total	STAT, Once
<input checked="" type="checkbox"/> Creatinine Level	STAT, Once
<input checked="" type="checkbox"/> Urea Level (BUN Level)	STAT, Once
<input type="checkbox"/> Glucose Random	STAT, Once
<input type="checkbox"/> Calcium Total	STAT, Once
<input type="checkbox"/> Magnesium Level	STAT, Once
<input type="checkbox"/> PO4 Level	STAT, Once
<input type="checkbox"/> PT INR aPTT (PTT PT INR)	STAT, Once
<input type="checkbox"/> AST level	STAT, Once
<input type="checkbox"/> Alkaline Phosphatase Level (ALP Level)	STAT, Once
<input type="checkbox"/> ALT Level	STAT, Once
<input type="checkbox"/> GGT Level	STAT, Once
<input type="checkbox"/> Bilirubin Total (Total Bilirubin)	STAT, Once
<input checked="" type="checkbox"/> CK Level	STAT, Once
<input checked="" type="checkbox"/> CKMB Mass Immunoassay	STAT, Once
<input checked="" type="checkbox"/> Cardiac Troponin T EDTA Plasma	STAT, Once
<input type="checkbox"/> Blood Culture	STAT, Once, Aerobic and Anaerobic Bottles
<b>Investigations</b>	
<input checked="" type="checkbox"/> Electrocardiogram 12 Lead (ECG 12 Lead)	STAT, Once
<input checked="" type="checkbox"/> Chest Xray (CXR)	STAT, Portable Test, AP inspiration, Chest pain, Pregnant No
<input type="checkbox"/> Transthoracic Echo Doppler Study (Echo Regular)	STAT, Chest pain
<input type="checkbox"/> Chest CT (CT Chest)	STAT, Pulmonary arteries, Chest pain
<input type="checkbox"/> Peripheral Vein Doppler US (US Peripheral Vein Doppler)	STAT, Bilateral, Lower extremity
<b>Medications</b>	
<input checked="" type="checkbox"/> aspirin (ASA)	STAT, 160 mg, PO Once x 1 Doses
<input type="checkbox"/> Order Set enoxaparin (enoxaparin Order Set)	
<input type="checkbox"/> morphine	STAT, 1 mg, IV Once x 1 Doses
<b>Oxygenation</b>	
<input checked="" type="checkbox"/> Oxygen Therapy - Adult	STAT, Maintain O2 sats (%) >= 90



# Medication order sets

Careset - COPD Steroid Tapering Order Set

Component	Order Details
<input checked="" type="checkbox"/> TAPERING SET	
<input checked="" type="checkbox"/> predniSONE	40 mg, PO Daily x 3 Doses
<input checked="" type="checkbox"/> predniSONE	30 mg, PO Daily x 3 Doses T+3;1000
<input checked="" type="checkbox"/> predniSONE	20 mg, PO Daily x 3 Doses T+6;1000
<input checked="" type="checkbox"/> predniSONE	10 mg, PO Daily x 3 Doses T+9;1000
<input checked="" type="checkbox"/> predniSONE	5 mg, PO Daily x 3 Doses T+12;1000

## Infection Control Order Sets enhancing our dreams of patient safety

- Once a patient has been flagged in our system as MRSA/VRE positive for example the system remembers this for future admissions.
- System automatically generates orders for clinicians such as private room, swabs and infection control precautions.
- Sends a flag to IC practitioner to follow up



Component	Order Details
<input checked="" type="checkbox"/> MRSA and VRE	Gown Double gloves Fluid resistant mask Equip & cleaning supplies remain in rm, Visitor must follow precautions
<b>Day 1</b>	
<input checked="" type="checkbox"/> MRSA Screen (Nasal MRSA Swab)	Today, Once, Nasal MRSA Swab, T;N
When MRSA and VRE are ordered together, only one swab is required.	
<input checked="" type="checkbox"/> MRSA Screen (Rectal MRSA Swab)	Today, Once, Rectal Colostomy Swab, T;N
<input checked="" type="checkbox"/> VRE Screen (Rectal VRE Swab)	Today, Once, Rectal Colostomy Swab, T;N
If the pt has wound(s), please order the wound swab(s) listed below as necessary.	
<input type="checkbox"/> Wound Swab for MRSA	Today, Once, T;N
<input type="checkbox"/> Wound Swab for MRSA	Today, Once, T;N
<b>Day 5</b>	
<input checked="" type="checkbox"/> MRSA Screen (Nasal MRSA Swab)	Today, Daily for 1 days, Nasal MRSA Swab, T+5;0400
<input checked="" type="checkbox"/> MRSA Screen (Rectal MRSA Swab)	Today, Daily for 1 days, Rectal Colostomy Swab, T+5;0400
<input checked="" type="checkbox"/> VRE Screen (Rectal VRE Swab)	Today, Daily for 1 days, Rectal Colostomy Swab, T+5;0400
If the pt has wound(s), please order the wound swab(s) listed below as necessary.	
<input type="checkbox"/> Wound Swab for MRSA	Today, Daily for 1 days, T+5;0400
<input type="checkbox"/> Wound Swab for MRSA	Today, Daily for 1 days, T+5;0400
<b>Day 7</b>	
<input checked="" type="checkbox"/> MRSA Screen (Nasal MRSA Swab)	Today, Daily for 1 days, Nasal MRSA Swab, T+7;0400
<input checked="" type="checkbox"/> MRSA Screen (Rectal MRSA Swab)	Today, Daily for 1 days, Rectal Colostomy Swab, T+7;0400
<input checked="" type="checkbox"/> VRE Screen (Rectal VRE Swab)	Today, Daily for 1 days, Rectal Colostomy Swab, T+7;0400
If the pt has wound(s), please order the wound swab(s) listed below as necessary.	
<input type="checkbox"/> Wound Swab for MRSA	Today, Daily for 1 days, T+7;0400
<input type="checkbox"/> Wound Swab for MRSA	Today, Daily for 1 days, T+7;0400

# Conclusion

- Dreams can come true!
- The Nurse in the virtual care station as an office can be a reality
- We **are** co-creating a fully integrated patient focused interdisciplinary system
- Our dream of a healing system, eradicating those 24,000 Canadian deaths each year will be achievable!
- BUT only if we harness the power of the patients' stories!!

## But what are our Nurses at MSH saying....

- “We love it...it gives us more time to spend with our patients once we enter the vital signs and shift assessments!”
- “The shift assessment forces you to do the whole assessment on our patients, it has improved charting and assessment skills!”
- “The accessibility of patient information at your fingertips, anywhere, anytime”

# Additional Comments

- “Communications have improved, when the physicians don’t tell you what the orders are in rounds then you can see them for yourself”
- “Interdisciplinary team can access other members notes without the hassle of looking for the patient’s chart.”
- Increased accountability and ownership of the data documented.

## What our Nurses are telling us...

- “When physicians write orders, its clear”
- “It’s easier to see patterns such as vital signs.”
- “The language used in documentation is universal and non-judgemental.”
- “The yellowbirds would sit with you, calming, they didn’t make us feel stupid.”

## So Our Final Conclusion...

- *When we harness the voices of both our patients and Nurses with the power of technology, our dreams will become our transformative reality!!*



# References

- Ball, M.J., Weaver, C., & Abbott, P.A. (2003). Enabling technologies promise to revitalize the role of nursing in an era of patient safety. *International Journal of Medical Informatics*, 69, 29-38.
- Belmont, C.L., Wesorick, B., Jesse, H., Troseth, M.R., & Brown, D. (2003). Clinical Documentation. Retrieved June 13, 2005 from, Health Care Technology website: <http://www.hctproject.com/solutions.asp?sID=316&n=Clinical+Care+Documentation>
- Cook, R., Render, M., & Woods, D.D. (2000). Gaps in the continuity of care and progress on patient safety. *British Medical Journal*, 320, 791-794.