

From Dream to Reality....
**Transforming Nursing Practices with
Smart Technology**

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Current Clinical Environment

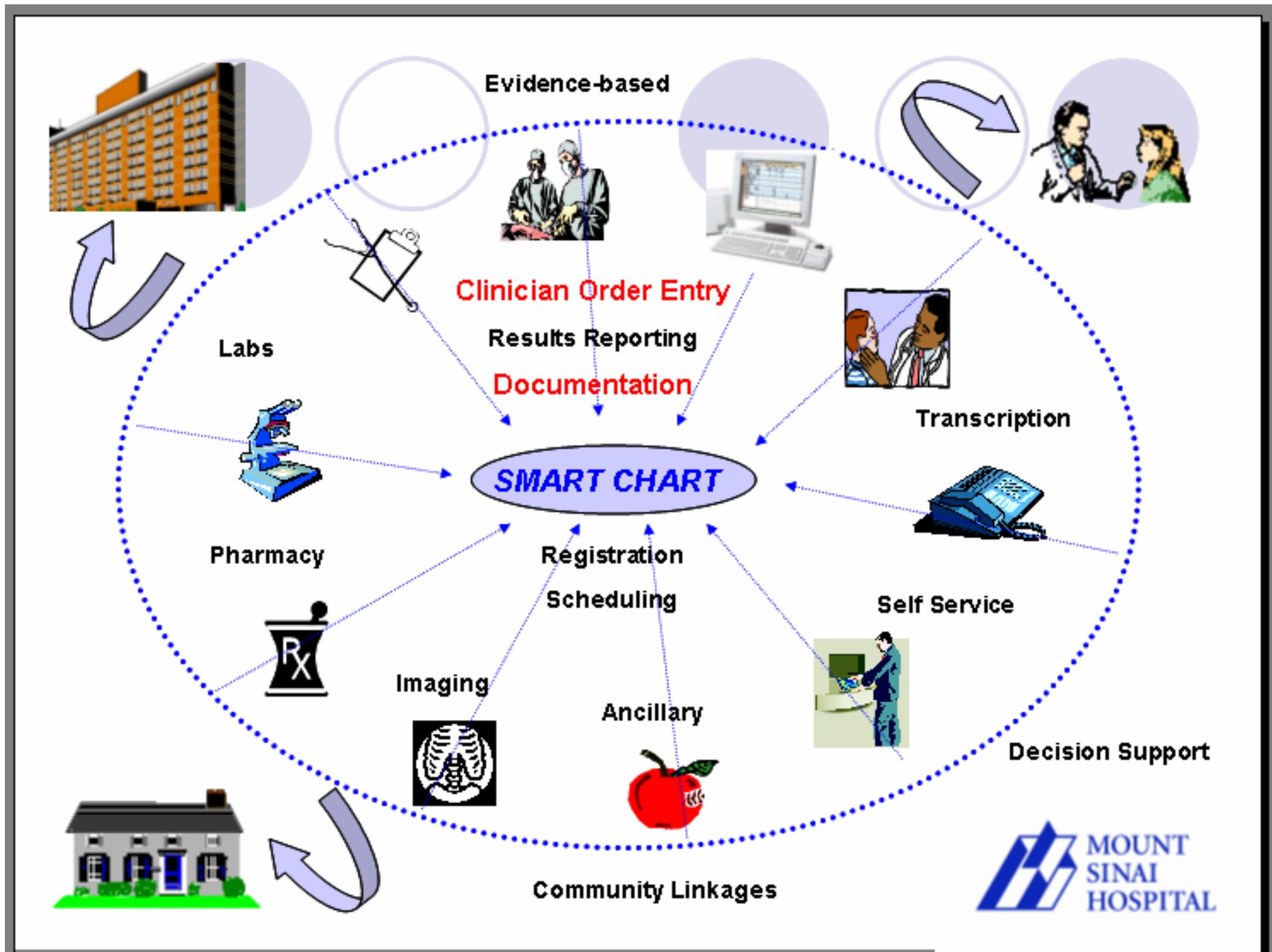
multi-sited

- 600 University Ave
- 700 University Ave
- 60 Murray St.
- Community Mental Health Programs

425 Acute care beds

- 25,000 admissions/year
- 35,000 ER visits/year
- 500,000 Ambulatory visits/year





From Dream to Reality... Transforming Nursing Practices with Smart Technology

- Nurses dream of an Integrated and Interdisciplinary system
- We dream of a patient focused system
- We dream of a healing system
- Yet we work in a system where 24,000 Canadians die annually from adverse events or medical errors.

So transform, we must? But who cares?

- Nurses spend 40-45% of their time completing documentation...often redundant
- Physicians spend 38% of their time foraging for information
- We all spend tooooooo much time focused on the *care and feeding of the paper record*
- Most importantly our patients say, they expect safe, empathic care and more time with their Nurses!

How are we making our transformative dreams come true at Toronto's Mount Sinai??

- We focus on **care and feeding of cultural readiness**
- We engage in the human process of change
- From distrust
- Power struggles
- Resistance
- *To Engagement and commitment*



Are you coming over?

What's in it for me?

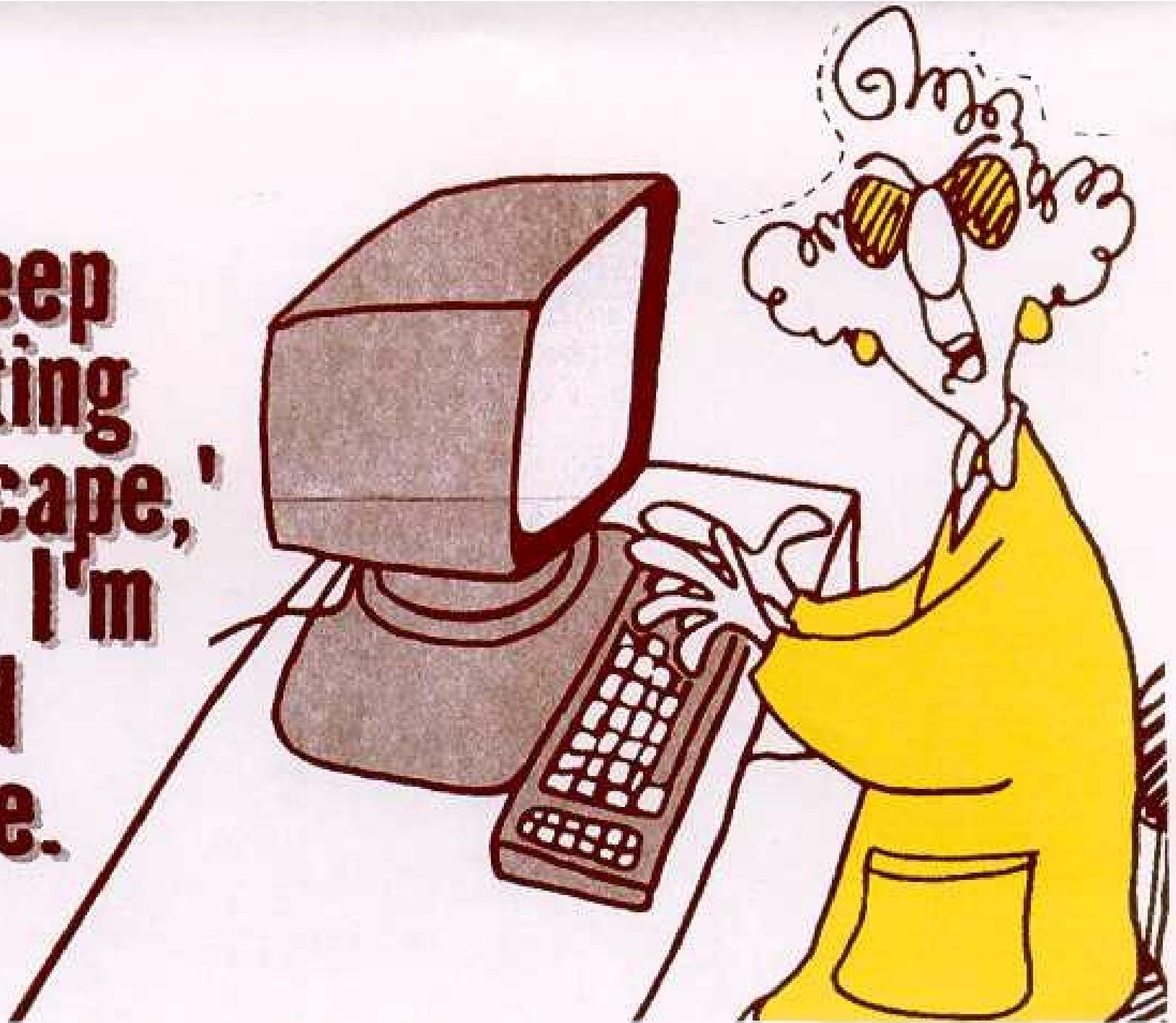


How to Transverse The gap?

Traversing for a Successful Transformation....

- From
- Silos of distrust
- Controlling Hierarchy, using power-over communication
- Information controlled
- Mechanistic Medical model
- Obsession with technology
- To
- Creative experimentation
- Information sharing, power-sharing communication
- Interdisciplinary – Human Science model
- Technology as a tool used to support best practices

**I keep
hitting
'escape,'
but I'm
still
here.**



But Just Imagine.....

We do imagine
Miss Florence...
Shifting the
environment
From our patriarchy
Of Silo's....

And we attend to the
Cultural Readiness
For Transformation
Of our health care



Our Attending to Cultural Readiness & Making our Dreams come true...

1. We harness the power of Smart Technology in through cultural readiness strategies!!
 - The Smart Technology = integrated customized patient focused Cerner data base
 - automates the patient care processes from patient assessments to best evidence ordering processes used at Mount Sinai

Pivotal to Cultural Readiness....

Mediating the Change Management....it is the **human interface with technology** that is the challenge

We are asking expert clinicians to change their every day practice

RESISTENT BEHAVIOUR TO THE TREAT OF FEELING OUT OF CONTROL!!

Need Empathy and understanding of the meaning of their behaviour

Understanding...the changes

Example, with changes in the ordering process
=changes to communication between providers
=changes to process and policies and everyday practices

Interdisciplinary Changes to communication....for a safer environment

- Automating cognitive functions
 1. Allergy checking
 2. Duplicate order checking
 3. Dose range checking
 4. Adverse drug event rules

Automating the cognitive functions

- Nurse no longer writes physicians' orders as routine practice
- Nurse no longer needs to inform allied health of service requests
- Nurse no longer needs to transcribe to MAR or Kardex
- Expert Nurse no longer routinely suggest what, how much, and how often
- Nurse no longer needs to inform team of patient's allergies or duplicate ordering of diagnostic tests

Specific Methods Used for our transformation

1. **Iterative process** for co-creating the system design – teams of clinicians worked with us
 - Co-creation leads to co-ownership
 - Decreases resistance and sabotage
2. **Focus Groups** pre technology and post implementation, as an evaluation strategy
3. **We change designs based on our findings**
4. **I-Champions** from Nursing, Physicians, RT's
Are key resources to peers, pre, during and post implementation

Operationalizing our Methods For Transformation....

- Recreating our Clinical E-Documentation With Julie Judd....

Clinical Documentation - Current State

- Today's health care environment does not share information well among clinicians or facilities.
- This results partly from the complexity of health care language, the fragmentation of clinical data, and limited data reporting.
- The application of information technology in health care has the potential to transform the delivery of care, as well as the health care work environment, by streamlining processes, making processes more accurate and efficient, and reducing the risk of human error.

The Healthcare Paradigm

- For the past 50 years the healthcare paradigm has been a provider-focused, mechanistic model.
- In essence, patients are thought of in divisions, and the provider's focus has been on the bio-psycho-social problems that experts define and manage through professional interventions.

Clinical Documentation Model

- So how does clinical documentation begin to solve problems that up to this point in time it has only aggravated?
- The solution lies in reinventing both the process and content of clinical documentation.
- Patient-centred and clinician-centred documentation model.

The Clinical Documentation Culture

- Clinical documentation has long been the dark side of clinical practice.
- The prospect of automating this “necessary evil” does not make clinical documentation any more appealing to clinicians.
- However, clinical documentation – automated and reinvented – offers considerable opportunities for improving the work environment and methods of clinical practice.

Guiding Principles of Electronic Clinical Documentation

- Clinical documentation re-invented from the voices of clinicians, from our focus groups and I Champions, adopts the following guiding principles:
 - Build and present a coherent patient story
 - Empower interdisciplinary care
 - Support integrated scopes of practice for all clinicians
 - Provide evidence-based information at the point of care
 - Enable clinicians to capture concise patient data at the point of care
 - Prevent duplication and errors in patient care

Clinical Documentation - Pilot

- Began in November 2004 as a pilot project in the General Medicine in-patient units (3) and involved nursing, respiratory therapy and pharmacy.
- We have used an iterative process both prior to going live throughout the implementations.
- Second iteration completed in March of 2005.
- Moving into the Surgical units in November 2005.

- Neurological
- Respiratory
- Respiratory Deta
- Airway/Trach/La
- Oral
- Cardiovascular
- Cardiovascular D
- Pacemaker
- Telemetry
- Gastrointestinal
- Endocrine
- Genitourinary
- Musculoskeletal
- Integumentary
- Incision & Wound
- Foot Assessment**
- General Pain Ass
- Subjective
- Vascular Access
- Morse Fall Risk S
- Education

Foot Assessment

General Assessment

Non-diabetic

Diabetic

Peripheral vascular disease

Presence of edema

Absence of edema

Other:

History of Foot Ulcer?

No Unknown

Yes Other:

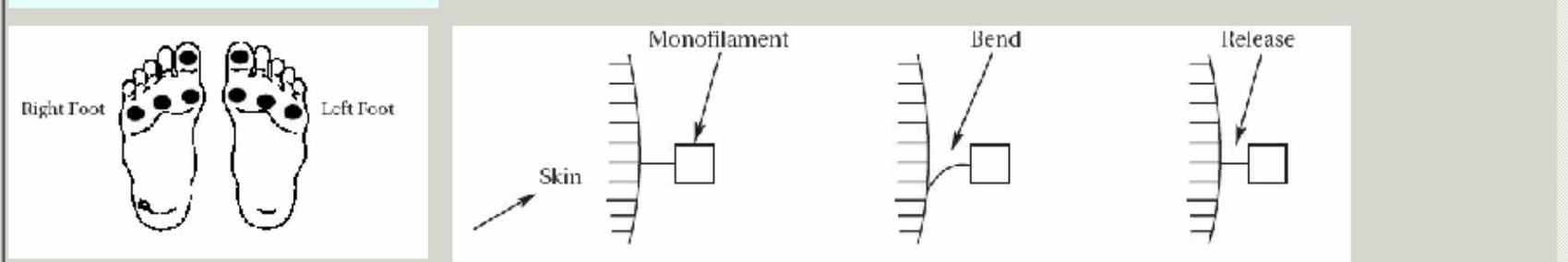
Date of First Foot Ulcer (Historical)

Foot Assessment

Foot Assessed	Nail Condition	Condition of Skin - Feet	Foot Sores	Semmes-Weinstein Monofilament	Foot Circulation	Structural Deformities - Feet	Description of Structural Deformities	Foot Infection/Ulcers	Date of Current Foot Ulcer	Foot Lo
<Alpha>	<MultiAlpha>	<MultiAlpha>	<MultiAlpha>	<MultiAlpha>	<Alpha>	<MultiAlpha>	<MultiAlpha>	<MultiAlpha>		
<Alpha>	<MultiAlpha>	<MultiAlpha>	<MultiAlpha>	<MultiAlpha>	<Alpha>	<MultiAlpha>	<MultiAlpha>	<MultiAlpha>		



Semmes-Weinstein Monofilament Testing





DAY, PATIENT **Age: 3 Weeks** **Sex: Female** **Location: 7L**
DOB: 2005/08/23 **MRN: 806-800-303** **Fin Number**

2 Days | Orders | MAR | Care Schedule | Flowsheet | Vitals | Lab | Medical Imaging | Transcribed Reports | **Pt Assessments** | Forms

Flowsheet: Assess/Treat/Monitor Level: Assess/Treat/Monitor Table Group

Last 100 Results

- Vital Signs
- Oxygen_Ventilation
- Neurological Assessment
- Respiratory Assessment
- Respiratory Detailed
- Oral
- Cardiovascular Assessment
- Gastrointestinal Assessment
- Genitourinary Assessment
- Diet
- Integumentary Assessment
- Braden Scale
- Braden Preventive Measures
- General Pain Assessment

Assess/Treat/Monitor	2005/09/13 21:40	2005/08/31 11:01	2005/08/31 10:19	2005/08/29 13:35
Vital Signs				
<input type="checkbox"/> Temperature	37.5	36.5		C 38.5
Temperature Route	Oral	Axillary		Axillary
<input type="checkbox"/> Pulse		H 136		H 136
<input type="checkbox"/> Apical Heart Rate	L 72	136		136
Heart Rhythm	Regular	Regular		Regular
<input type="checkbox"/> Respirations	L 22	30		30
<input type="checkbox"/> Systolic BP	H 114	68		84
<input type="checkbox"/> Diastolic BP	H 72	42		40
BP Position	Supine	Supine		Supine
BP Cuff Placement	Right arm	Right arm		Right arm
<input type="checkbox"/> Mean Arterial Pressure	86	51		55
<input type="checkbox"/> Systolic BP 2		66		80
<input type="checkbox"/> Diastolic BP 2		40		L 36
BP Position 2		Supine		Supine
BP Cuff Placement 2		Left arm		Left arm
<input type="checkbox"/> Mean Arterial Pressure 2		49		51
Oxygen & Ventilation				
Oxygen Therapy	Nasal cannula			
<input type="checkbox"/> Oxygen Flow Rate	2.0			
<input type="checkbox"/> FiO2	0.34			
<input type="checkbox"/> O2 Sat	97			
Neurological Assessment				
Level of Consciousness	Alert			

Microsoft Photo Editor - chart_summary.jpg

File Edit View Image Effects Tools Window Help

151736 Opened by Taggart, Cheryl L

Age: 77 years Sex: Female Location: 6GE; 0614; A ** Allergies **
 DOB: 10/5/1926 MRN: 151736 Fin Number: 151736261 Inpatient [9/13/20

Chart Summary | Flowsheet | Orders | Intake and Output | MAR | Clinical Notes | Form Browser | Patient Information | Task List | Medication Profile | Visit Summary

LAB DATA

Hgb: 9.6
 Hct: 28.7
 Na: 140
 Cl: 109
 CO2: 23
 K+: 3.2
 Rbc: 2.94
 Wbc: 9.30
 Plat:
 BUN: 71

RISK DATA

Total Score: 12
 Pain Scale: 5
 Acute Pain w/Acceptable: 2
 Admission Wt: 138.0
 Weight: 146.5
 Lift Type: Total Lift

Vital Signs:

Active Order: Vital Signs q8hrs, 09/13/04 20:36:42

10/04/04 12:05	T: 98.5	HR: 95	R: 20	BP: 136 / 71	M: 93
Sat: 96					
10/04/04 08:00	T: 97.4	HR: 103	R: 24	BP: 128 / 65	M: 86
Sat: 96					
10/04/04 00:00	T: 98.5	HR: 101	R: 22	BP: 98 / 61	M: 73
Sat: 98					
10/03/04 20:00	T: 99.7	HR: 98	R: 20	BP: 139 / 72	M: 94
Sat: 97					

Display: All Reactions

D...	Substance	Category	Rea
✓	penicillin	Drug	
✓	Reglan	Drug	
✓	Zithromax	Drug	

NURSING DEMOGRAPHICS DATA

Advance Directive: No
 Chief Complaint: Altered Mental Status
 Isolation: NONE
 Emergency Contact: [REDACTED]
 Emergency Work Phone: 0
 Emergency Contact Pager: 0
 Emergency Contact Cell: 0
 Emergency Home Phone: [REDACTED]

View... Active Orders Without Instance

C	R	R	Date/Time	Procedure
✓			10/3/2004 12:44	* ocular lubricant [ARTIFICIAL TEARS ophth
✓			10/3/2004 11:41	Physician Consults
✓			10/2/2004 07:42	* Daily Weight
✓			10/1/2004 09:23	Dialysis
			9/29/2004 13:52	Dialysis
			9/28/2004 13:51	* methenamine (Urex) [METHENAMINE HIP
			9/27/2004 19:47	* tegaserod [Tegaserod 6 mg tab]
			9/27/2004 18:45	Speech Therapy
			9/27/2004 11:55	Dialysis
			9/25/2004 11:37	Pain Consult
			9/25/2004 10:53	* Restraint (Restraint Protocol)

October 2004 7:00 - 05 October 2004 6:59 [Clinical Range - Selected Encou

Event Date	Event	Result	Ref. Range	Status
10/3/2004 7:00	Tube Feeding Intake	458		

Source: (863,189) Selection: 0,0:1023,1199 W,H: 1024,1200

start Removable Disk (G:) Microsoft PowerPoint ... MetaFrame XP - Micro... Citrix ICA Client E... 9:51

DEMO, JULIE **Age:30 Years** **Sex:Female** **Location: 17N; 1724; B** ***** Allergies Not Recorded**
DOB:1975/03/03 **MRN:806-500-345** **Fin Number: 01884252** **Inpatient [2005/02/15 07:52]**

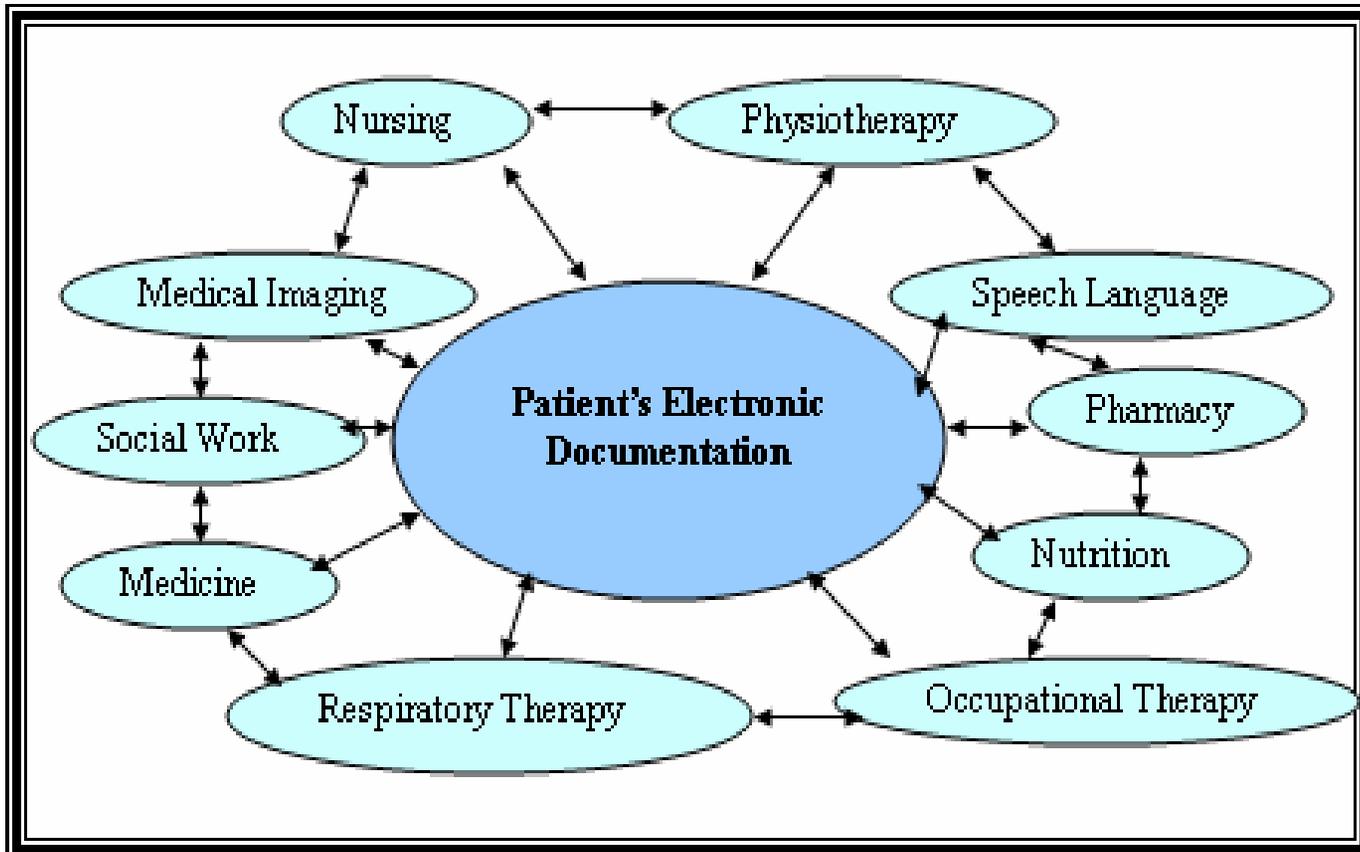
Chart Summary Screen

Orders Care Schedules **MAR** Last 2 Days Flowsheet Vitals Lab Medical Imaging Transcribed Reports Pt Assessments Forms Pt Info Clinical Notes

Sunday, September 11, 2005 22:15 - Thursday, September 15, 2005 22:15 (Clinical Range)

	2005/09/13 22:15	2005/09/14 00:00	2005/09/14 06:00	2005/09/14 10:00	2005/09/14 12:00	2005/09/14 18:00
Scheduled						
ampicillin Routine, 1 g, IV, Q6H for 7 days. 2005/09/14 00:00, 2005/09/20 18:00		1 g	1 g		1 g	
ampicillin						
digoxin Routine, 0.25 mg, PO, Daily, 2005/09/14 10:00				0.25 mg		
digoxin						
Heart Rate						
Unscheduled						
PRN						
acetaminophen (TYLENOL EXTRA STRENGTH) Routine, 1000 mg, PO, Q6H, PRN, Pain, 2005/09/13 22:13	1,000 mg Not previously given					
acetaminophen						
Continuous Infusions						
Sodium Chloride 0.9% 167 mL + morphine 1,250 mg Routine, 167 mL, IV, 2005/09/13 22:14. Rate = 10 mL/hr, 16.7 hr	Pending Not previously given					

A Living Document:



Benefits of Automation

- We have an opportunity to shape professional practice by standardizing documentation within the organization.
- The goal is to enhance patient safety along the continuum of care, driving out variances and standardizing care using best practice guidelines.
- Refocusing nurses' work on direct patient care and away from being a conduit of information and communication among departments.

Future Direction

- Include all professional disciplines.
- Patient-centred: better capture the patient's story.
- Formally adopt an interdisciplinary framework that supports clinical documentation.
- This framework will facilitate and improve health services by complementing medical science with human science.

A Framework

- Nursing and allied health have a history with medical practice. We study and use the body of biomedical knowledge to guide our assessments and treatments.
- Healthcare must include the context of the patient's story before we can attend to the bio-medical management of illness.

Human Science Framework

- The medical principles – assess, name (diagnose), and manage – were used to guide not only physiological care but relationships of patients and family members who were also in these situations as recipients of medical expertise.
- To assume responsibility for ensuring that the patient's story is given voice, the interdisciplinary team must be guided by a human science framework.

Changing Paradigms Using Cultural Readiness Strategies

- Changing paradigms in a large organization takes time and it takes the expressed commitment of people from board members to direct care providers.
- For example, team members in the Clinical Informatics Department are working with clinicians and leaders in nursing, allied health and medicine to achieve consensus in the adoption of an interdisciplinary, patient-centred paradigm.

Outcomes

- Improve continuity and quality of information.
- Improve continuity of care delivered between clinicians.
- Deliver safe and informed patient care.
- Capture clinical outcomes longitudinally.
- Patient-centred and clinician-centred.
- Making **Nursing visible** as a healing profession.

Additional Methods for Transformation

- The creation of order sets with Donna Foster.

How our dreams are coming true.....

- The creation of order sets
 - Standardizes care
 - Standardizes language
 - Acts as a teaching tool for both clinical staff and patients
 - Saves time, allowing more time with our patients

Obis, Male Age:28 Years Sex:Male Location: 17N; 1726; A *** Allergies
DOB:1977/05/05 MRN:806-800-268 Fin Number: 02826683 Inpatient [20

Last 2 Days **Orders** MAR Care Schedule Flowsheet Vitals Lab Medical Imaging Transcribed Reports Pt Assessments Forms Pt. Info

Orders Nurse Review All Orders to Approve Cosign Orders Med Student Orders

Orderable search:

<input checked="" type="checkbox"/>	Code Status		Code Status	
<input checked="" type="checkbox"/>	Isolation		Isolation	
<input checked="" type="checkbox"/>	Diagnosis / ADT		Diagnosis / ADT	
<input checked="" type="checkbox"/>	Allergies		Allergies	
<input checked="" type="checkbox"/>	Continuous Infusions		Continuous Infusions	
<input checked="" type="checkbox"/>	Medications		Medications	
<input checked="" type="checkbox"/>	Laboratory	<input type="checkbox"/>	cephalexin (KEFLEX)	Routine, 500 mg, PO Q6H x 7 days 2005/09/12 07:41, Hard Stop, 2005/09/19 06:00
<input checked="" type="checkbox"/>	Medical Imaging		Laboratory	
<input checked="" type="checkbox"/>	Other Diagnostic Tests		Medical Imaging	
<input checked="" type="checkbox"/>	Nutrition		Other Diagnostic Tests	
<input checked="" type="checkbox"/>	Patient Care		Nutrition	
<input checked="" type="checkbox"/>	Communication		Patient Care	
<input checked="" type="checkbox"/>	Allied Health		Communication	
<input checked="" type="checkbox"/>	Respiratory		Allied Health	
<input checked="" type="checkbox"/>	Order Sets		Respiratory	
<input checked="" type="checkbox"/>	Non-Categorized		Order Sets	
			Non-Categorized	

APPLIANCE CHANGE

The patient is able to independently change the appliance

The following steps are generic and applicable for a two-piece system.

1. Assemble the necessary supplies

- Flange and pouch, measuring guide, scissors, pen, strip paste or tube paste (optional), wet/dry cloth, and plastic bag.

2. Remove flange and pouch

- Gently remove the pouching system. Keep one finger against the skin and always remove in the direction of hair growth. Dispose of flange and pouch.

3. Care for the skin and stoma

- Remove any excess stool or mucous with dry gauze. Gently cleanse the stoma and surrounding skin with wet, warm gauze. A mild soap may be used as long as all residue is removed. Pat skin dry. Washing the stoma and skin can be done in the shower.
- Use a mirror and observe both the stoma and surrounding skin. The skin should always be healthy with no signs of redness or irritation. The stoma should always be pinkish red, moist and smooth.

4. Measure the stoma

Obtaining Cultural Readiness for buy in by our Clinicians

- Create best practice order sets
- Create interdisciplinary order sets
 - Common admission diagnosis
 - Common & emergency procedures
 - Pre and post op procedures
 - Infection control
 - Nursing care and clinical monitoring
 - Protocols for lab work, radiology tests and medications

Model Used for Approval Process

- Orders sets once created, follow a 14 step iterative approval process
 - Department head
 - Clinical Informatics team
 - Department interdisciplinary team
 - Infection control
 - Nursing **Smart Chart** Committee
 - Practice leaders

Approval process continued

- Diagnosis leader
- Antibiotic subcommittee
- Clinical practice committee
- Pharmacy and therapeutics committee
- Medical Advisory committee!

Admission order sets

- Based on the 15 most common diagnosis per department
- Lit search for practice guidelines and best practice done
- Include a variety of frequently used orders on patients admitted with a certain diagnosis.
- Include all disciplines

Best Practice

- As MSH order sets are based on best practice, paper copies of the orders sets are being developed
- Promotes early adoption of the order sets prior to the electronic version

Careset - COPD Medical Admission Order Set

Component	Order Details
<input checked="" type="checkbox"/> Admit to	Admit To Medicine As of 2005/09/12 14:39
<input checked="" type="checkbox"/> Team	Team B As Of 2005/09/12 14:39
<input checked="" type="checkbox"/> Most Responsible Physician	Responsible Physician Detsky, Allan S 2005/09/12 14:39
<input checked="" type="checkbox"/> Diagnosis	Diagnosis Acute Exacerbation Chronic Obstructive Pulmonary Disease
Resuscitation Status	
<input checked="" type="checkbox"/> Full Code	2005/09/12 14:39
<input type="checkbox"/> Do Not Resuscitate (No Resuscitation)	
<input type="checkbox"/> Resuscitation Long Form	
Monitoring Required	
<input type="checkbox"/> Telemetry Monitoring (in patient units)	Routine, for 48 hr
<input type="checkbox"/> Step Down Unit Monitoring	
Infection Control Requirements	
<input checked="" type="checkbox"/> Routine Infection Control Practices	
<input type="checkbox"/> Isolation - Droplet/Contact (Droplet/Contact Precautions)	
<input type="checkbox"/> VRE Precautions	
<input type="checkbox"/> MRSA Precautions	
<input type="checkbox"/> Isolation - Contact (Contact Precautions)	
<input type="checkbox"/> Isolation - Airborne (Airborne Precautions)	
<input checked="" type="checkbox"/> MRSA/VRE/MRO Admission Screening Set	
Nutrition	
<input checked="" type="checkbox"/> DAT	
<input type="checkbox"/> Diabetic Diet	
<input type="checkbox"/> No Added Salt	
<input type="checkbox"/> Na Restricted to 88 Meq	
<input type="checkbox"/> Cardiac Diet (Healthy Heart)	
<input type="checkbox"/> Dysphagia Diet	
<input type="checkbox"/> Fluid Restriction	Fluids: Fluid restriction 1000 ml
<input type="checkbox"/> NPO	
<input type="checkbox"/> NPO	NPO except for medications
Activity Level	
<input checked="" type="checkbox"/> Activity As Tolerated	
<input type="checkbox"/> Bedrest	
<input type="checkbox"/> Bedrest with Bathroom Privileges	

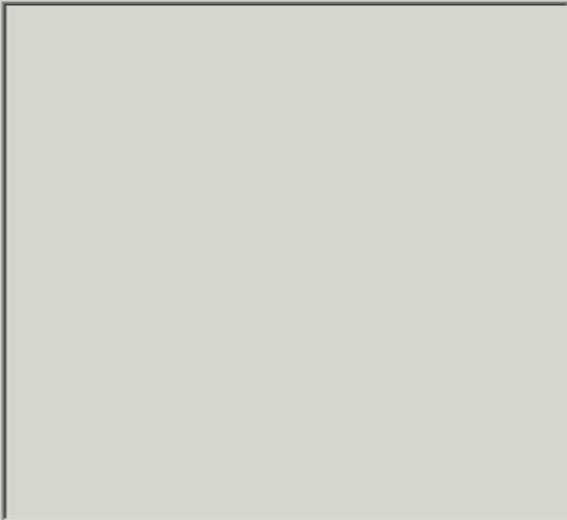
Careset - COPD Medical Admission Order Set

Component	Order Details
<input checked="" type="checkbox"/> Vital Signs	Routine, Q6H
<input checked="" type="checkbox"/> Vital Signs	Routine, Q12H
<input type="checkbox"/> Vital Signs	Routine, Q4H
<input type="checkbox"/> Vital Signs	Routine, Q12H
<input type="checkbox"/> Capillary Blood Glucose Monitoring	Routine, TID AC + HS
<input type="checkbox"/> Intake & Output	Routine, Q12H
<input type="checkbox"/> Weigh Patient	Daily AC
Procedures/Interventions	
<input type="checkbox"/> Insert Foley Catheter Set	
<input type="checkbox"/> Insert Nasogastric Tube Set	
<input checked="" type="checkbox"/> In & Out Catheterization	Routine, PRN if patient is incontinent and urine sample is required
Oxygenation	
<input checked="" type="checkbox"/> Oxygen Therapy - Adult	Routine, Maintain O2 sats (%) >= 92
<input type="checkbox"/> Oxygen Therapy - Adult	Routine, Maintain O2 sats (%) >= 88, and <= 92
Laboratory/Diagnostics	
<input checked="" type="checkbox"/> CBC	Routine, Daily for 3 days, 2005/09/14 04:00
<input checked="" type="checkbox"/> Electrolytes Na K Cl Level	Routine, Daily for 3 days, 2005/09/14 04:00
<input checked="" type="checkbox"/> Carbon Dioxide Total	Routine, Daily for 3 days, 2005/09/14 04:00
<input checked="" type="checkbox"/> Creatinine Level	Routine, Daily for 3 days, 2005/09/14 04:00
<input checked="" type="checkbox"/> Urea Level (BUN Level)	Routine Today, Once, 2005/09/14 04:00
<input checked="" type="checkbox"/> Glucose Random	Routine Today, Once, 2005/09/14 04:00
<input checked="" type="checkbox"/> Calcium Total	Routine Today, Once, 2005/09/14 04:00
<input checked="" type="checkbox"/> Magnesium Level	Routine Today, Once, 2005/09/14 04:00
<input checked="" type="checkbox"/> PO4 Level (Phosphate Inorganic Level)	Routine Today, Once, 2005/09/14 04:00
<input checked="" type="checkbox"/> PT INR aPTT	Routine Today, Once, Anticoagulant other: None, 2005/09/14 04:00
<input checked="" type="checkbox"/> AST level	Routine Today, Once, 2005/09/14 04:00
<input checked="" type="checkbox"/> Alkaline Phosphatase Level (ALP Level)	Routine Today, Once, 2005/09/14 04:00
<input checked="" type="checkbox"/> ALT Level	Routine Today, Once, 2005/09/14 04:00
<input checked="" type="checkbox"/> GGT Level	Routine Today, Once, 2005/09/14 04:00
<input checked="" type="checkbox"/> Bilirubin Total	Routine Today, Once
<input checked="" type="checkbox"/> Albumin Level	Routine Today, Once
<input checked="" type="checkbox"/> Protein Total (Total Protein)	Routine Today, Once, 2005/09/14 04:00
<input type="checkbox"/> TSH Level	Routine Today, Once
<input type="checkbox"/> Free T3 Level	Routine Today, Once
<input type="checkbox"/> Free T4 Level	Routine Today, Q8H for 24 hr

Component	Order Details
Investigations	
<input checked="" type="checkbox"/> Electrocardiogram 12 Lead (ECG 12 Lead)	Routine, Once, on admission
<input checked="" type="checkbox"/> Electrocardiogram 12 Lead (ECG 12 Lead)	Routine, prn with chest pain
<input checked="" type="checkbox"/> Chest Xray (CXR)	Routine, Routine (PA/Lat), SOB, Pregnant No
<input checked="" type="checkbox"/> Bedside Spirometry	Routine, Once prior to discharge
<input type="checkbox"/> Transthoracic Echo Doppler Study (Echo Regular)	Routine
<input type="checkbox"/> Brain CT (CT Brain)	
Intravenous Fluids	
<input checked="" type="checkbox"/> Insert Peripheral IV	Routine, Once
<input checked="" type="checkbox"/> Saline Lock IV	2005/09/13 13:44
<input checked="" type="checkbox"/> Saline 0.9% (Saline 0.9% Flush)	Routine, 3 mL, IV Q8H 2005/09/13 14:00
<input checked="" type="checkbox"/> IV Site Change	Routine, Q72H, 2005/09/13 13:44
<input type="checkbox"/> Sodium Chloride 0.9% hydration fluid	Routine, 1000 mL IV 2005/09/13 13:33, Rate = 75 mL/hr, 13.3 hr
<input type="checkbox"/> Dextrose 3.3% + Sodium Chloride 0.3% hydration fluid	Routine, 1000 mL IV 2005/09/13 13:33, Rate = 75 mL/hr, 13.3 hr
<input type="checkbox"/> Dextrose 5% in Water hydration fluid	Routine, 1000 mL IV 2005/09/13 13:33, Rate = 75 mL/hr, 13.3 hr
<input type="checkbox"/> Sodium Chloride 0.9% with KCl 20 mmol/L	Routine, 1000 mL IV 2005/09/13 13:33, Rate = 75 mL/hr, 13.3 hr
<input type="checkbox"/> Dextrose 3.3% + Sodium Chloride 0.3% with KCl 20 mmol/L	Routine, 1000 mL IV 2005/09/13 13:33, Rate = 75 mL/hr, 13.3 hr
Medications	
<input checked="" type="checkbox"/> ipratropium (ATROVENT 20 mcg/Dose)	Routine, 4 puffs, Inhalation Q4H
<input checked="" type="checkbox"/> salbutamol (VENTOLIN 100 mcg/Dose)	Routine, 2 puffs, Inhalation Q4H
<input checked="" type="checkbox"/> salbutamol (VENTOLIN 100 mcg/Dose)	Routine, 2 puffs, Inhalation Q1H PRN
<input type="checkbox"/> ipratropium-salbutamol (COMBIVENT 20 mcg-120 mcg/Dose)	Routine, 4 puffs, Inhalation Q4H PRN
<input type="checkbox"/> predniSONE	Routine, 30 mg, PO Q24H x 7 Doses
<input type="checkbox"/> cefuroxime	Routine, 500 mg, PO Q12H
<input type="checkbox"/> amoxicillin-clavulanate (CLAVULIN 500 F)	Routine, 1 Tab, PO Q8H
<input type="checkbox"/> azithromycin	500 mg, PO Once x 1 Doses
<input type="checkbox"/> azithromycin	Routine, 250 mg, PO Q24H x 4 Doses T+1;1000
<input type="checkbox"/> moxifloxacin (AVELOX)	Routine, 400 mg, PO Q24H x 5 Doses
<input type="checkbox"/> docusate (COLACE)	Routine, 100 mg, PO BID
Note: For DVT prophylaxis	
<input type="checkbox"/> heparin (heparin 10,000 units/mL)	Routine, 5,000 units, SC Q12H
<input type="checkbox"/> heparin (heparin 10,000 units/mL)	Routine, 5,000 units, SC Q8H
Note: If patient not vaccinated within the last 10 years, order	
<input type="checkbox"/> pneumococcal 23-valent vaccine (PNEUMOVAX 23)	Routine, 0.5 mL, IM/SC Once x 1 Doses T+4;N
Note: During the months of Oct to Jan 15 if patient not already vaccinated this year	



Component	Order Details
<input type="checkbox"/> docusate (COLACE) Note: For DVT prophylaxis	Routine, 100 mg, PO BID
<input type="checkbox"/> heparin (heparin 10,000 units/mL)	Routine, 5,000 units, SC Q12H
<input type="checkbox"/> heparin (heparin 10,000 units/mL) Note: If patient not vaccinated within the last 10 years, order	Routine, 5,000 units, SC Q8H
<input type="checkbox"/> pneumococcal 23-valent vaccine (PNEUMOVAX 23) Note : During the months of Oct to Jan 15 if patient not already vaccinated this year order	Routine, 0.5 mL, IM/SC Once x 1 Doses T+4;N
<input type="checkbox"/> influenza virus vaccine (FLUZONE SV)	Routine, 0.5 mL, IM Once x 1 Doses T+4;N
PRN Medications	
<input type="checkbox"/> acetaminophen	Routine, 650 mg, PO Q4H PRN for Pain / Fever
<input type="checkbox"/> magnesium hydroxide (MILK OF MAGNESIA)	Routine, 30 mL, PO Q12H PRN for Constipation
<input type="checkbox"/> lorazepam	Routine, 1 mg, PO/SL QHS PRN for Sleep
<input type="checkbox"/> zopiclone (IMOVANE)	Routine, 7.5 mg, PO QHS PRN for Sleep
Consultation	
<input type="checkbox"/> Physiotherapy Referral	Routine, Weight bearing status: As tolerated, for chest physio
<input type="checkbox"/> Occupational Therapy Referral	
<input type="checkbox"/> Social Work Referral	
<input type="checkbox"/> Speech Language Pathology Referral	
<input type="checkbox"/> Dietitian Referral	



IV Site Change: Routine, Q72H, 2005/09/13 13:44

Order details	Detail values
Priority [Routine] ▲ Frequency [Q72H] Duration Duration Unit Requested Date/Time [2005/09/13 13:44] Enter Order (M) ▼	
Order comments	
<input type="text"/>	

Nursing order sets

- Designed iteratively by staff Nurses, Clinical Nurse Specialists, Nurse Clinicians and Practice Leaders
- Designed to make work process for the bedside Nurse better
- Allows the expert Nurse to make clinical decisions based on Nursing practice, judgement and knowledge

Design Process

- Nursing orders and order sets link up with the electronic care summary or *KARDEX*®
- Nursing orders ***do not*** require the signature of a physician
- Iterative process used to design orders, forms and reference texts

Our Dream

- A virtual care station as the Nurses office at the patient's bedside



Component	Order Details
<input checked="" type="checkbox"/> Bathing	Partial bed bath, Assist of 1, BID, 2005/09/13 14:06
<input checked="" type="checkbox"/> Grooming	Some assistance required, 2005/09/13 14:06
<input checked="" type="checkbox"/> Feeding	Some assistance required, 2005/09/13 14:06
<input checked="" type="checkbox"/> Elimination - Bladder	Up to BR with assistance, 2005/09/13 14:06
<input checked="" type="checkbox"/> Elimination - Bowel	Up to BR with assistance, 2005/09/13 14:06
<input checked="" type="checkbox"/> Positioning	Keep HOB > or equal to 30 degrees, 2005/09/13 14:07
<input checked="" type="checkbox"/> Safety and Protection	1 Bedside rail up at all times Patient wandering bracelet, 2005/09/13 14:07
<input checked="" type="checkbox"/> Restrictions of Care	No injections, 2005/09/13 14:07
<input checked="" type="checkbox"/> Braeden Scale Assessment	Routine, Sun, 2005/09/13 14:08
<input checked="" type="checkbox"/> Three D Assessment	Routine, Once, 2005/09/13 14:08
<input type="checkbox"/> Bladder Scan	
<input type="checkbox"/> Bladder Training	
<input type="checkbox"/> Bowel Training	
<input type="checkbox"/> Exercise Program	Mon Wed Fri
<input type="checkbox"/> Therapeutic Bed	
<input type="checkbox"/> Falls Assessment	Routine, Once
<input type="checkbox"/> Skin Assessment	
<input type="checkbox"/> Skin Care	
<input type="checkbox"/> Teaching	
<input checked="" type="checkbox"/> Nurse Communication Note	



Order details	Detail values



Orderable search

- 24hr Watch
- 4 Point Restraints
- AAT
- Abcess Drain - Remove
- Abcess Drain Measure Drainage
- Abdominal Binder - Apply
- Abdominal Girth - Measure
- Accuchecks
- Ace Wrap - Apply
- Activities of Daily Living
- Activity As Tolerated
- ADL
- Airstrip - Remove

Orderable	
Stoma Care (Colostomy Care)	Loop ileostomy, Change w/teaching on Mon Wed Fri, 2 pce cut to



Stoma Care (Colostomy Care): Loop ileostomy, Change w/teaching on Mon Wed Fri, 2 pce cut to

Order details

Stoma Type [Loop ileostomy]
Frequency [Mon Wed Fri]
 Duration
 Duration Unit
 Type of Pouching System [2 pce cut to fit open ended w/convexity]
 Stoma Size [10]
 Protect With [Copolymer wipe]
Accessories Required
Requested Date/Time [2005/09/13 14:30]
 Future Order [No]
 Consult [No]

Detail values

- (None)
- Paste - tube
- Paste - strip
- Belt
- Powder
- Copolymer spray
- Copolymer wipe
- Cohesive powder
- Barrier powder

Order comments

Orderable	Order Details
Wound Care	Wound site: Left lower buttock, BID, Flush Gently with NS in toomey syringe, Cleanse/Irrigate With Normal...

Wound Care: Wound site: Left lower buttock, BID, Flush Gently with NS in toomey syringe, Cleanse/Irrigate With Normal saline, Fill With Saline soaked 4x4's

Order details

Site [Left lower butt...]
Frequency [BID]
Duration
Duration Unit
Flush [Gently with NS in toomey syringe]
Cleanse/Irrigate With [Normal saline]
Fill With [Saline soaked 4x4's]
Dress/Cover With [Abdominal pad]
Requested Date/Time [2005/09/13 14:32]
Future Order [No]
Consult [No]

Detail values

[None]
Abdominal pad
Alldress
Other - specify in order comments

Order comments

Empty text area for order comments with a scroll bar on the right.

Careset - Insert Nasogastric Tube Set



Component	Order Details
<input checked="" type="checkbox"/> Insert Nasogastric Tube	Routine, Once
<input checked="" type="checkbox"/> Nasogastric Tube	Drain to Low gomco
<input checked="" type="checkbox"/> Change NG Tube	Routine, Q72H
<input type="checkbox"/> Flush Nasogastric Tube	
<input type="checkbox"/> Clamp Nasogastric Tube	Clamp For 30-60 Minutes
<input type="checkbox"/> Sodium Chloride 0.9% hydration fluid (Replace losses 1:1 with NS)	
<input type="checkbox"/> Sodium Chloride 0.9% with KCl 20 mmol/L (Replace losses 1:1 with NS + KCl 20 mmol/L)	
<input type="checkbox"/> Sodium Chloride 0.9% with KCl 40 mmol/L (Replace losses 1:1 with NS + KCl 40 mmol/L)	
<input type="checkbox"/> Sodium Chloride 0.9% hydration fluid (Replace losses 2:1 with NS)	
<input type="checkbox"/> Sodium Chloride 0.9% with KCl 20 mmol/L (Replace losses 2:1 with NS + KCl 20 mmol/L)	
<input type="checkbox"/> Sodium Chloride 0.9% with KCl 40 mmol/L (Replace losses 2:1 with NS + KCl 40 mmol/L)	
<input type="checkbox"/> Tube Feed	



Emergency order sets

- Designed to make the ordering process quick and easy
- All orders for one emergency situation in one screen for easy one click ordering.

Careset - Floor Emergency Order Set - Chest Pain

Component	Order Details
Laboratory/Diagnostics	
<input checked="" type="checkbox"/> CBC	STAT, Once
<input checked="" type="checkbox"/> Electrolytes Na K Cl Level	STAT, Once
<input checked="" type="checkbox"/> Carbon Dioxide Total	STAT, Once
<input checked="" type="checkbox"/> Creatinine Level	STAT, Once
<input checked="" type="checkbox"/> Urea Level (BUN Level)	STAT, Once
<input type="checkbox"/> Glucose Random	STAT, Once
<input type="checkbox"/> Calcium Total	STAT, Once
<input type="checkbox"/> Magnesium Level	STAT, Once
<input type="checkbox"/> PO4 Level	STAT, Once
<input type="checkbox"/> PT INR aPTT (PTT PT INR)	STAT, Once
<input type="checkbox"/> AST level	STAT, Once
<input type="checkbox"/> Alkaline Phosphatase Level (ALP Level)	STAT, Once
<input type="checkbox"/> ALT Level	STAT, Once
<input type="checkbox"/> GGT Level	STAT, Once
<input type="checkbox"/> Bilirubin Total (Total Bilirubin)	STAT, Once
<input checked="" type="checkbox"/> CK Level	STAT, Once
<input checked="" type="checkbox"/> CKMB Mass Immunoassay	STAT, Once
<input checked="" type="checkbox"/> Cardiac Troponin T EDTA Plasma	STAT, Once
<input type="checkbox"/> Blood Culture	STAT, Once, Aerobic and Anaerobic Bottles
Investigations	
<input checked="" type="checkbox"/> Electrocardiogram 12 Lead (ECG 12 Lead)	STAT, Once
<input checked="" type="checkbox"/> Chest Xray (CXR)	STAT, Portable Test, AP inspiration, Chest pain, Pregnant No
<input type="checkbox"/> Transthoracic Echo Doppler Study (Echo Regular)	STAT, Chest pain
<input type="checkbox"/> Chest CT (CT Chest)	STAT, Pulmonary arteries, Chest pain
<input type="checkbox"/> Peripheral Vein Doppler US (US Peripheral Vein Doppler)	STAT, Bilateral, Lower extremity
Medications	
<input checked="" type="checkbox"/> aspirin (ASA)	STAT, 160 mg, PO Once x 1 Doses
<input type="checkbox"/> Order Set enoxaparin (enoxaparin Order Set)	
<input type="checkbox"/> morphine	STAT, 1 mg, IV Once x 1 Doses
Oxygenation	
<input checked="" type="checkbox"/> Oxygen Therapy - Adult	STAT, Maintain O2 sats (%) >= 90

Medication order sets

Careset - COPD Steroid Tapering Order Set

Component	Order Details
<input checked="" type="checkbox"/> TAPERING SET	
<input checked="" type="checkbox"/> predniSONE	40 mg, PO Daily x 3 Doses
<input checked="" type="checkbox"/> predniSONE	30 mg, PO Daily x 3 Doses T+3;1000
<input checked="" type="checkbox"/> predniSONE	20 mg, PO Daily x 3 Doses T+6;1000
<input checked="" type="checkbox"/> predniSONE	10 mg, PO Daily x 3 Doses T+9;1000
<input checked="" type="checkbox"/> predniSONE	5 mg, PO Daily x 3 Doses T+12;1000

Infection Control Order Sets enhancing our dreams of patient safety

- Once a patient has been flagged in our system as MRSA/VRE positive for example the system remembers this for future admissions.
- System automatically generates orders for clinicians such as private room, swabs and infection control precautions.
- Sends a flag to IC practitioner to follow up



Component	Order Details
<input checked="" type="checkbox"/> MRSA and VRE	Gown Double gloves Fluid resistant mask Equip & cleaning supplies remain in rm, Visitor must follow precautions
Day 1	
<input checked="" type="checkbox"/> MRSA Screen (Nasal MRSA Swab)	Today, Once, Nasal MRSA Swab, T;N
When MRSA and VRE are ordered together, only one swab is required.	
<input checked="" type="checkbox"/> MRSA Screen (Rectal MRSA Swab)	Today, Once, Rectal Colostomy Swab, T;N
<input checked="" type="checkbox"/> VRE Screen (Rectal VRE Swab)	Today, Once, Rectal Colostomy Swab, T;N
If the pt has wound(s), please order the wound swab(s) listed below as necessary.	
<input type="checkbox"/> Wound Swab for MRSA	Today, Once, T;N
<input type="checkbox"/> Wound Swab for MRSA	Today, Once, T;N
Day 5	
<input checked="" type="checkbox"/> MRSA Screen (Nasal MRSA Swab)	Today, Daily for 1 days, Nasal MRSA Swab, T+5;0400
<input checked="" type="checkbox"/> MRSA Screen (Rectal MRSA Swab)	Today, Daily for 1 days, Rectal Colostomy Swab, T+5;0400
<input checked="" type="checkbox"/> VRE Screen (Rectal VRE Swab)	Today, Daily for 1 days, Rectal Colostomy Swab, T+5;0400
If the pt has wound(s), please order the wound swab(s) listed below as necessary.	
<input type="checkbox"/> Wound Swab for MRSA	Today, Daily for 1 days, T+5;0400
<input type="checkbox"/> Wound Swab for MRSA	Today, Daily for 1 days, T+5;0400
Day 7	
<input checked="" type="checkbox"/> MRSA Screen (Nasal MRSA Swab)	Today, Daily for 1 days, Nasal MRSA Swab, T+7;0400
<input checked="" type="checkbox"/> MRSA Screen (Rectal MRSA Swab)	Today, Daily for 1 days, Rectal Colostomy Swab, T+7;0400
<input checked="" type="checkbox"/> VRE Screen (Rectal VRE Swab)	Today, Daily for 1 days, Rectal Colostomy Swab, T+7;0400
If the pt has wound(s), please order the wound swab(s) listed below as necessary.	
<input type="checkbox"/> Wound Swab for MRSA	Today, Daily for 1 days, T+7;0400
<input type="checkbox"/> Wound Swab for MRSA	Today, Daily for 1 days, T+7;0400

Conclusion

- Dreams can come true!
- The Nurse in the virtual care station as an office can be a reality
- We **are** co-creating a fully integrated patient focused interdisciplinary system
- Our dream of a healing system, eradicating those 24,000 Canadian deaths each year will be achievable!
- BUT only if we harness the power of the patients' stories!!

But what are our Nurses at MSH saying....

- “We love it...it gives us more time to spend with our patients once we enter the vital signs and shift assessments!”
- “The shift assessment forces you to do the whole assessment on our patients, it has improved charting and assessment skills!”
- “The accessibility of patient information at your fingertips, anywhere, anytime”

Additional Comments

- “Communications have improved, when the physicians don’t tell you what the orders are in rounds then you can see them for yourself”
- “Interdisciplinary team can access other members notes without the hassle of looking for the patient’s chart.”
- Increased accountability and ownership of the data documented.

What our Nurses are telling us...

- “When physicians write orders, its clear”
- “It’s easier to see patterns such as vital signs.”
- “The language used in documentation is universal and non-judgemental.”
- “The yellowbirds would sit with you, calming, they didn’t make us feel stupid.”

So Our Final Conclusion...

- *When we harness the voices of both our patients and Nurses with the power of technology, our dreams will become our transformative reality!!*

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